



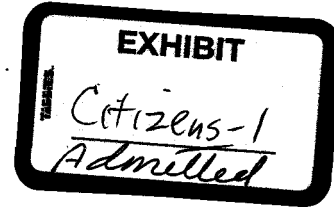
Transcript Exhibit(s)

Docket #(s): RE-00000C-94-01105

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BEFORE THE ARIZONA CORPORATION COMMISSION

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COMMISSIONER--CHAIRMAN
RENZ D. JENNINGS
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COMMISSIONER



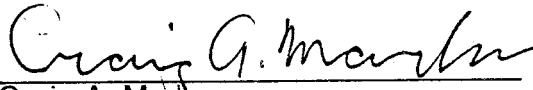
IN THE MATTER OF THE COMPETITION
IN THE PROVISIONS OF ELECTRIC
SERVICES THROUGHOUT THE STATE
OF ARIZONA

DOCKET NO. U-0000-94-165

NOTICE OF FILING

Citizens Utilities Company hereby provides Notice of Filing the Direct Testimony of Sean Breen as required by the Commission's Order in the above-referenced docket.

RESPECTFULLY SUBMITTED this 9th day of January, 1998.


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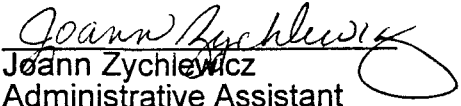
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SUMMARY OF TESTIMONY

Mr. Breen's testimony presents the response of Citizens Utilities Company ("Citizens") to the nine questions set forth by the Arizona Corporation Commission ("Commission") in its December 1, 1997, Procedural Order in the Electric Competition Docket. Of greatest importance, Citizens urges the Commission to modify its Competition Rules in three key ways:

1. To provide unambiguous support for full recovery of prudently incurred costs stranded by the restructuring of the industry;
2. To adopt a market valuation method for valuing stranded costs and pursue a course of action that can rapidly, fairly, and efficiently introduce true open competition in the industry; and
3. To adopt a fair standard for judging the reasonableness of stranded cost mitigation efforts.

Mr. Breen's testimony also addresses Citizens' proposals to:

- delay the requirement for stranded cost filings until after the Rules have been updated;
- eliminate the Competitive Phases now contained in the Rules;
- require all customers to pay stranded costs;
- calculate stranded costs over remaining lives of the relevant assets;
- establish a recovery time frame that balances the goals of achieving the shortest possible period with minimizing rate impacts; and
- adopt a recovery method without price caps or the need for true-up mechanisms.

DIRECT TESTIMONY OF SEAN R. BREEN

**CITIZENS UTILITIES COMPANY
ARIZONA ELECTRIC DIVISION**

STRANDED COST PROCEDURAL ORDER

DOCKET NO. U-0000-94-165

JANUARY 9, 1998

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1 Q. Please state your name and position.

2 A. My name is Sean R. Breen. I am Director of Energy Services for Citizens Utilities
3 Company.

4
5 Q. What are your relevant qualifications and experience?

6 A. I have been employed fourteen years in the electric utility business where my
7 focus has been in the areas of resource planning, regulatory affairs and demand-
8 side management. Over the last two years I have played a key role in
9 conceptualizing, developing and presenting Citizens' position on competitive
10 restructuring of the electric industry in Arizona and Vermont. Through this
11 experience and perspective in the industry, I have gained insight and knowledge
12 about the broad range of issues surrounding the re-regulation of electric utilities,
13 including stranded cost valuation and recovery. Before joining Citizens in 1991, I
14 worked eight years for Green Mountain Power Corporation, an investor-owned
15 utility in Vermont, where I was responsible for key aspects of integrated resource
16 planning and demand-side management.

17
18 Q. What is the purpose of your testimony?

19 A. My testimony provides Citizens' response to the questions concerning stranded
20 costs set forth in the Arizona Corporation Commission's ("Commission")
21 Procedural Order in Docket No. U-0000-94-165, dated December 1, 1997, as
22 supplemented by amended Procedural Orders in the same docket, dated
23 December 11, 1997, December 15, 1997, and January 5, 1998.

24
25 Q. How will your testimony be organized?

26 A. My testimony is divided into nine sections, each of which addresses one of the
27 Commission's nine questions.

1 Q. Do you address the Commission's questions in the same order as presented in
2 the Procedural Order?

3 A. No. As required by the First Amended Procedural Order, the questions and
4 Citizens' responses have been re-arranged in order of importance to Citizens.

5
6 **1. COMMISSION QUESTION NUMBER ONE**

7 **SHOULD THE ELECTRIC COMPETITION RULES BE MODIFIED REGARDING**
8 **STRANDED COSTS, IF SO, HOW?**
9

10 Q. Should the Electric Competition Rules be modified regarding stranded costs?

11 A. Yes.

12
13 Q. Why should the Rules be modified regarding stranded costs?

14 A. In its comments on the proposed rule submitted in November 1996 and in its
15 application for rehearing submitted in January 1997, Citizens set forth four
16 reasons why the Commission should modify the Rules regarding stranded costs.
17 In summary, these reasons were:

- 18
19 1. The Rules would disavow the Regulatory Compact by which the Commission
20 has required Affected Utilities to provide electric service in the past;
21
22 2. The Commission improperly dismissed as premature claims addressing the
23 standards to be applied for stranded cost recovery;
24
25 3. The Rules fail to address or consider Citizens' showing that state regulatory
26 agencies may not bar recovery through rates of the costs of wholesale power
27 purchase contracts approved by the Federal Energy Regulatory Commission;
28 and
29
30 4. The Rules fail to ensure that revenues from collateral services would not be
31 improperly allocated to offset stranded costs.
32

1 Q. What is the nature of the regulatory compact referred to in statement 1 above?

2 A. Citizens, like utilities throughout the United States, is charged with the
3 responsibility to serve all customers within a defined service area and is restricted
4 in the amount it charges for service to rates that allow a reasonable return on and
5 of the utility investments made to satisfy its obligation to serve. The regulatory
6 compact balances the liabilities of the obligation to serve and an earnings cap
7 against the rights to a reasonable return on and of the utility's prudent investment
8 required to provide service and to recover prudent expenses.
9

10 Q. Why would the Rules violate the regulatory compact?

11 A. The current Rules would violate the regulatory compact to the extent they put
12 utilities at risk to under-recover investments made and costs incurred that were
13 required to provide service under the rules that existed, and are still in place in
14 Arizona. This risk is clearly apparent when, in the explanatory statement
15 accompanying Decision No. 59943, Staff contends that no regulatory compact
16 exists.
17

18 Q. What is your understanding of the regulatory compact?

19 A. I am not a lawyer, so I will not cite cases, but will instead provide my basic
20 understanding. In return for the Commission's granting Citizens a franchise and
21 imposing upon it the continuing obligation to serve, Citizens, like other utilities,
22 made investments in assets and entered long-term contracts with wholesale
23 power suppliers to continue to meet this public service obligation. Citizens'
24 shareholders' willingness to underwrite these long-term investments and
25 commitments relied on the existing regulatory regime which provided Citizens the
26 ability to recover its costs and earn a reasonable return on and of its investment
27 through Commission-prescribed rates. Under the regulatory compact, once the

1 Commission has sanctioned contractual commitments and long-term investments,
2 it cannot repudiate its obligation to provide utilities a reasonable opportunity to
3 recoup these costs. The Rules as written jeopardize this opportunity.
4

5 Q. Moving to Citizens' second reason why the Commission should modify the Rules,
6 what supports Citizens' belief that the Commission has dismissed claims
7 addressing the standards to be applied for stranded cost recovery?

8 A. Within the Explanatory statements in Decision No. 59943, Staff asserts that
9 arguments concerning stranded cost recovery are premature – that the Rules
10 merely set forth a process for future requests for recovery of these costs.
11 However, the Rules set forth several factors that the Commission “at least” shall
12 consider in making determinations about stranded cost recovery. Consideration of
13 these factors would actually tilt the playing field in favor of non-recovery.
14

15 Q. Please explain further.

16 A. It is the existence of these considerations (listed in A.A.C. R14-2-1607) that in fact
17 undermines the reasonable opportunity for full recovery of costs stranded by
18 electric competition. For instance, while the “impact of Stranded Cost recovery on
19 the effectiveness of competition,” is a legitimate concern that should guide the
20 design of the recovery mechanism, it has no place in determining the amount of
21 recovery to which an Affected Utility is entitled. To the extent the Commission
22 employs any of the considerations listed to materially reduce recovery of a utility's
23 stranded cost, it would create confiscatory earnings levels for the investment
24 made under the regulatory compact.
25

1 Q. Why do you characterize the denial of stranded cost recovery as creating
2 confiscatory earnings?

3 A. This is a direct result of: 1) the character of the government action; 2) the
4 economic impact of the regulation; and 3) the extent of interference with
5 investment-backed expectations.

6
7 Q. In what way does the "character of the government action" contribute to this
8 issue?

9 A. In this situation, the government action is a pervasive transformation of the electric
10 industry to introduce competition. To the extent this transformation denies full
11 stranded cost recovery, it would frustrate utility investors' interest in the continuing
12 recovery of costs incurred to meet the utility's obligations. The "character" of this
13 action is revealed by the reasonableness of the means selected for obtaining the
14 regulatory goal. There is no reasonable basis for concluding that the
15 Commission's decision to promote competition **requires** denial of full recovery of
16 costs incurred under regulation. In fact, imposing stranded costs upon the
17 Affected Utilities would hamper their ability to compete against new market
18 entrants, thereby frustrating competition.

19
20 Q. Would the economic impact of the denial of stranded cost recovery be
21 substantial?

22 A. Yes. While there is yet no single, widely-accepted estimate of Arizona utilities'
23 stranded cost exposure, estimates run into the billions of dollars. These costs
24 represent utilities' prudent investments and commitments, undertaken to serve the
25 public and approved for inclusion in rates. Clearly, the denial of recovery of these
26 amounts, or even a fraction of the costs, would potentially cause serious financial
27 loss that could very well threaten the continued viability of the Affected Utilities.

1 Q. What would be the "extent of interference with investment-backed expectations"
2 from denial of stranded cost recovery?

3 A. Denial of recovery would represent severe interference. It is beyond dispute that
4 the disallowance of stranded cost recovery interferes with utility investors'
5 reasonable investment-backed expectations of recovery of – and a return on –
6 their investments, as well as recoupment of expenses.

7
8 Q. What do these three factors mean?

9 A. Considering these factors together: the unreasonable nature of the governmental
10 action; the substantial degree of economic impact; and the severe interference in
11 investment-backed expectations; it is clear that denial of the opportunity for full
12 stranded cost recovery represents a confiscation of utility property.

13
14 Q. Turning to Citizens' third issue concerning recovery of stranded costs, how do the
15 Rules fail to adequately address FERC jurisdictional issues?

16 A. Virtually all power now provided to Citizens' electric customers is supplied by
17 Arizona Public Service ("APS") under a wholesale purchased-power agreement.
18 The cost for this power is passed directly to Citizens' customers, without mark-up,
19 through a purchased power and fuel adjustment clause ("PPFAC"). Accordingly,
20 unlike utilities that have substantial generation assets, Citizens has not and does
21 not earn a return on the substantial portion of the power requirements of its
22 customers. The rates paid by Citizens for this power are set by the FERC, which
23 has exclusive jurisdiction over wholesale sales under the Federal Power Act. The
24 filed rate doctrine prohibits the Commission from adopting retail rates that do not
25 allow full recovery of these costs. As a result, the filed rate doctrine will invalidate
26 any approach to stranded cost recovery that leads to under-recovery of the APS
27 power purchase contract costs.

1 Q. What is the filed rate doctrine?

2 A. Again, I am not a lawyer, but will present my basic understanding. The filed rate
3 doctrine provides that rates filed with and approved by the FERC may not be
4 altered at the state level, and that state commissions may not bar local distribution
5 companies from passing such costs through to ratepayers. Denying Citizens the
6 ability to collect its full wholesale power costs would violate this doctrine.

7
8 Q. Is this the first time Citizens has alerted the Commission of this issue?

9 A. No. In its November 1996 comments on the Proposed Order regarding electric
10 competition, Citizens explained the impact of the filed rate doctrine on Citizens'
11 potential recovery of its power costs. The Commission did not address this
12 portion of Citizens' comments in the explanatory statement accompanying the
13 subsequently amended rule.

14
15 Q. Has the Commission required Citizens to maintain its PPFAC to provide for full
16 recovery of the costs incurred through its purchased power contracts with APS?

17 A. Yes, it has. The Commission has rejected two attempts by Citizens to eliminate
18 its PPFAC and has ordered Citizens to continue recovery of its purchased power
19 costs through the PPFAC.

20
21 Q. Did the Commission recognize that Citizens was different from the other major
22 electric utilities when ordering Citizens to retain the PPFAC?

23 A. Yes. The Commission determined that Citizens was not a generating utility and
24 purchased its power through contracts with APS.

1 Q. Was Citizens granted any earnings on the PPFAC bank balance that was
2 maintained to ensure that 100 percent of the purchased power costs were passed
3 through to its customers?

4 A. No. The Commission permitted only a dollar-for-dollar recovery.
5

6 Q. Has the Commission found that the long-term purchased power contracts between
7 Citizens and APS, which were approved by the FERC, were reasonable and
8 should be recovered from Citizens' customers?

9 A. Yes. They were approved for recovery through the PPFAC in Citizens' last
10 electric rate case.
11

12 Q. Has the Commission, or any party to this proceeding, presented any facts that
13 those same contracts have been modified?

14 A. No.
15

16 Q. Why are these facts about Citizens PPFAC relevant to the recovery of stranded
17 costs?

18 A. These facts underscore that Citizens' shareholders have received no benefit from
19 the power supply contracts approved by the Commission. In fact, the Commission
20 rejected Citizens request to be at risk for changes in the cost of purchased power
21 and allocated all benefits and costs to customers. Putting aside the filed-rate
22 doctrine, it would be fundamentally unfair to cause shareholders to absorb any
23 stranded costs associated with purchase-power contracts when:

- 24 • shareholders have earned nothing on these payments;
- 25 • the Commission has found the purchases to be prudent; and
- 26 • customers have already received refunds when power costs declined below
27 forecasted levels.

1 The Commission cannot fairly saddle shareholders with stranded costs associated
2 with an approved contract, from which shareholders have never received any
3 benefits.

4
5 Q. What is the only event that is causing concern as to the recovery of the costs
6 associated with those contracts?

7 A. The only event is the Commission's effort to re-regulate the electric utility industry.
8 While Citizens does not disagree with the Commission on the goal, the
9 Commission cannot summarily disregard 87 years of its past practice; it must
10 provide an acceptable transitional mechanism to permit full recovery of all costs
11 associated with providing service under the existing regulatory rules.

12
13 Q. Looking now at Citizens' fourth concern with stranded cost recovery, how would
14 the current Rules improperly allocate revenues from collateral services to offset
15 stranded costs?

16 A. A.A.C. R14-2-1607 states: "The Affected Utilities shall take every feasible, cost-
17 effective measure to mitigate or *offset* Stranded Costs by means such as
18 expanding wholesale or retail markets, *or offer a wider scope of services for profit,*
19 *among others.*"(Emphasis added.) The Rules as now stated would improperly
20 include revenues from all sources/services – even those unrelated to the
21 incurrence of stranded costs or the provision of utility services.

22
23 Q. Why does this matter?

24 A. Citizens agrees that utilities should be required to make reasonable efforts to
25 mitigate avoidable stranded costs. However, this portion of the Rules states that
26 revenues derived from other aspects of the Affected Utilities' operations, including
27 aspects unrelated to the stranded costs or utility operations, should be used to
28 reduce the level of recoverable stranded costs. With the introduction of electric

1 competition, a utility may make new at-risk investments in competitive markets. If
2 the utility were required to divert revenues from these unrelated activities to offset
3 stranded costs it would be unable to fairly compete against new market entrants
4 that had no stranded costs to offset.

5
6 Q. Is this the first time Citizens has alerted the Commission of this issue?

7 A. No. In its comments on the Proposed Order on Electric Competition Rules
8 submitted in November 1996 and again in its Application for Rehearing submitted
9 in January 1997, Citizens provided extensive reasons why revenues from
10 collateral services should not be used to offset stranded costs. None of these
11 concerns were addressed or considered in Decision No. 59943.

12
13 Q. In what way should the Rules be modified regarding stranded costs?

14 A. A number of changes should be made to the Rules; I will address the details of
15 our proposed changes in the responses to other Commission questions. Here,
16 Citizens proposes that the Commission adopt the following three general
17 principles to guide the recovery of stranded costs:

- 18 1. *Full recovery of unmitigated stranded costs should be a rebuttable*
19 *presumption. Once a utility has made a showing of its efforts and*
20 *results for mitigating its stranded costs, the burden of proof that the*
21 *utility has not taken all reasonable steps should be on the party*
22 *opposing full recovery.*
- 23 2. *Impacts on the marketplace of stranded cost recovery (e.g. on*
24 *effectiveness of competition, on prices paid, etc.) are considerations*
25 *relevant to the design of the recovery mechanism, but not to the*
26 *recoverability of stranded costs. While it is proper for the Commission*
27 *to develop mechanisms for recovering stranded costs that do not*
28 *cause undue economic impacts, the existence of the potential for such*

1 impacts in no way undermines the principle that mitigated stranded
2 costs are fully recoverable.

- 3 3. *Offsets to stranded costs as a form of mitigation are relevant only to*
4 *activities or services directly related to current or future regulated utility*
5 *services. The revenues from an expanded array of competitive*
6 *services that are unrelated to incurrence of stranded costs should not*
7 *be used to reduce the level of stranded costs that are recoverable.*

8
9 **2. COMMISSION QUESTION NUMBER THREE**

10 **WHAT COSTS SHOULD BE INCLUDED AS PART OF STRANDED COSTS**
11 **AND HOW SHOULD THOSE COSTS BE CALCULATED?**

12
13 Q. What costs should be included as part of stranded costs?

14 A. Citizens agrees with the current Rules' definition of stranded costs and generally
15 concurs with the components of stranded costs defined in Stranded Cost Working
16 Group report. However, Citizens would point out that there are two additional
17 areas of strandable costs that are not fully addressed in the Working Group
18 Report.

19
20 Q. What are these additional areas of strandable costs?

21 A. The two additional areas are non-generation-related costs and the costs of new
22 functions that will be required by a regulated local distribution company ("LDC")
23 under open access.

24
25 Q. Please explain what you mean by "non-generation-related costs."

26 A. The Stranded Costs Working Group Report does not fully address the stranded
27 cost potential associated with non-generation utility functions including: metering
28 and meter reading, billing and collections, and customer information services. As
29 Staff points out in the Report: "Although the focus of this analysis was directed

1 toward potentially strandable generation costs, Staff believes that it is appropriate
2 to recognize that, to the extent any portion of the affected utilities' distribution
3 business (i.e. customer metering and billing) is similarly removed from the scope
4 of regulation, additional stranded costs may result." (See page 14.) While these
5 strandable costs are in all likelihood of lower magnitude than generation costs,
6 they are potentially strandable and should be accorded the same reasonable
7 opportunity for full recovery.

8
9 Q. Please explain the new functions required of regulated operations under open
10 access.

11 A. Introducing competition fundamentally changes the structure of the industry, not
12 only to the extent that it creates new competitive enterprises, but also how it will
13 change the operations of those components that will remain regulated. For
14 instance, continuous tracking, accounting, and reconciling energy supply and
15 demand transactions between distribution customers and tens, possibly hundreds,
16 of electricity suppliers will require LDC's to implement and operate new systems
17 Educating customers about how the industry is changing and how these changes
18 affect the way they will purchase electricity is another example of a significant new
19 activity that will fall to the LDC. The costs for start-up and on-going operation of
20 these functions are not currently reflected in the rates of any Arizona utility, nor
21 can any Arizona utility determine these costs at this time, given that the structure
22 and requirements of the restructured industry have not been fully defined.
23 Although these costs may not satisfy the definition of "stranded" costs (these will
24 be newly-incurred, instead of pre-existing), the Commission should definitely
25 provide for their recovery.
26

1 Q. What is Citizens' proposal for the treatment of these implementation costs?

2 A. There are two components of these implementation costs: start-up/one-time costs
3 and on-going costs of operation. The start-up/one-time costs for these new
4 functions, while not technically "stranded," should nonetheless be recoverable as
5 part of customer charges for the transition to open access, sometimes call
6 "competitive transition charges" ("CTC"). Just as stranded costs result from
7 regulatory restructuring, these new functions also result from regulatory
8 restructuring.
9

10 Q. What about the on-going costs for these new functions?

11 A. Since the on-going costs for these new functions will be caused mainly by those
12 customers who elect competitive suppliers, the on-going operating expense for
13 these new functions should reasonably be borne by the new market entrants and
14 consumers participating in and enjoying the benefits of the competitive electricity
15 market.
16

17 Q. Turning to the second part of Question Nine, how should stranded costs be
18 calculated?

19 A. For the vast majority of stranded costs associated with electric generation,
20 Citizens firmly supports a market valuation method for determining stranded costs.
21 In particular, Citizens proposes that the value of generation-related stranded costs
22 be determined through a state-administered auction of generation assets and
23 purchased power contracts. Stranded costs would be established as the
24 difference, if any, between the auction proceeds and book value of the assets (or
25 contract obligations in the case of purchased power contracts).
26

1 Q. Does this mean Citizens favors forced divestiture?

2 A. No. Participation in the auction would be voluntary. Any Affected Utility would be
3 free to enter the competitive market using its existing generation resources.
4 However, if an Affected Utility seeks to recover the above-market costs for **any** of
5 its generation resources, it could do so only by putting up **all** its resources for sale
6 in the auction.

7
8 Q. Why is Citizens proposing this requirement?

9 A. By putting up all generation resources, the magnitude of stranded costs is
10 mitigated to the extent an Affected Utility owns below-market price resources
11 which offset a portion of its above-market price resources. It stands to reason
12 that, if a utility seeks recovery of costs stranded by above-market resources
13 incurred under the regulatory compact, it should be prepared to relinquish
14 offsetting below-market resources acquired under the same compact.

15
16 Q. Are there any exceptions to putting up **all** generation for auction under Citizens'
17 proposal?

18 A. Yes. Generation that is required for emergency back-up, local voltage support, or
19 other reliability function for the utility's transmission and distribution system would
20 not have to be put up for auction. The costs for these assets are more properly
21 recovered as part of a regulated utility's transmission and/or distribution charges.
22 Nuclear powered generation could also be separately administered.

23
24 Q. Please explain the mechanics of the auction process.

25 A. Under Citizens proposal, the auction would be administered by a state agency,
26 the Investment Recovery Fund Department ("IRFD"), under the supervision of the
27 Commission. The mechanics of the actual auction, such as solicitation and
28 evaluation of bids would be handled by an investment banking or other

1 comparable advisory firm hired by the IRFD. This firm would be able to assess
2 the likely valuation of the assets to be sold at auction and determine how the
3 auction should be structured to realize the highest price for the total portfolio. The
4 firm should also be experienced in the actual conduct of the auction. The IRFD
5 would establish the rules for the auction, and would provide detailed information
6 concerning the assets and contracts to be auctioned to all interested parties,
7 subject to reasonable protections for confidential information. The auction rules
8 may require bidders to pre-qualify, or to provide certain evidence of
9 creditworthiness, to discourage frivolous bids and minimize auction expenses.
10 The actual conduct of the auction, i.e. open or sealed bid, single or active bidding,
11 would be determined by the IRFD.

12
13 Q. Please discuss the financial transactions that would then take place.

14 A. The IRFD would pay Affected Utilities original cost less depreciation for generation
15 assets. Purchase rights under purchase power contracts would be assigned to
16 the IRFD. The difference between the proceeds from the auction and the total net
17 book value paid out to the original owners, plus the difference between contractual
18 purchased power prices and the prices garnered in the auction, would then
19 constitute the stranded costs. The stranded costs of all participating utilities would
20 be pooled in the Investment Recovery Fund and be re-financed (secured) by tax-
21 exempt state revenue bonds or corporate bonds backed by enabling legislation. If
22 feasible, the IRFD would also administer the refinancing of stranded costs and
23 would be the issuing authority for the securities that would fund the recovery of
24 utilities' stranded costs. Securitizing stranded costs would likely mitigate the
25 overall level of stranded costs because credit ratings of securities backed by
26 future cash flow from the utilities' stranded cost recovery would likely receive a
27 higher rating than the average of the individual ratings for the senior debt of the
28 issuing utilities.

1 Q. Could Affected Utilities bid for their previously-owned assets under Citizens'
2 approach?

3 A. Yes. Any unregulated affiliates of the Affected Utilities could participate in the
4 bidding process and also bid on any assets or contracts.

5
6 Q. What are the advantages of this approach?

7 A. There are several, chiefly including:

- 8 • risk transfer;
- 9 • mitigation of stranded costs;
- 10 • rapid transition to true open competition; and
- 11 • reduction of horizontal market power.

12
13 Q. In what way would Citizens' proposal transfer risk?

14 A. Bidders in the auction would base their bids on what they believe future market
15 prices for power will be. By purchasing generation assets or contracts, successful
16 bidders would assume price forecasting risk, and in particular, the risk that future
17 power prices would be lower than projected. By contrast, under administrative
18 approaches that employ true-up mechanisms, customers would bear the risks of
19 under-forecasting future prices, and pay the differences between established
20 stranded charges and the actual amounts of above-market costs on a forward-
21 going basis.

22
23 Q. Is there a possibility that, under Citizens' approach, electric customers could pay
24 more for stranded costs than what they otherwise would under an administrative
25 approach?

26 A. Yes there is. However, there is at least an equal chance that customers would
27 pay less. Further, under Citizens' approach, customers would know exactly their

1 liability for stranded costs. Under administrative approaches, where customers
2 shoulder the risk that future prices may be lower than projected, there would be no
3 certainty about the magnitude of stranded cost liability.
4

5 Q. Please explain how Citizens' approach would mitigate stranded costs.

6 A. There are three main ways Citizens' proposal would mitigate stranded costs: by,
7 1) requiring below-market resources to be included in the auction; 2) refinancing
8 stranded costs with low-cost bonds; and 3) holding the auction while the
9 marketplace is still in transition.
10

11 Q. You have discussed how below-market resources and low-cost bonds could
12 mitigate stranded costs; how can holding the auction while the marketplace is still
13 in transition mitigate stranded costs?

14 A. The restructuring of the electric industry across the country has produced a flurry of
15 new business activity, as new market entrants jockey for position to acquire a
16 share of the new multi-billion dollar per year market for competitive power. In
17 Massachusetts, California and Maine, where auctions of utility generation assets
18 and purchase power contracts have been held, the sales proceeds have
19 exceeded the underlying book value of the resources sold by wide margins. For
20 instance, Southern California Edison has recently selected winning bidders for its
21 sale of over 7500 MW of gas-fired generation plants and garnered a sales price
22 2.65 times the book value of the plants in aggregate. Pacific Gas & Electric also
23 selected a winning bidder for three of its California plants that agreed to pay a
24 price 30% higher than book value. In Massachusetts, New England Electric
25 System sold over 5000 MW of fossil-fuel and hydroelectric facilities for 45% over
26 book value. Recently, Central Maine Power selected the winning bidder in its sale
27 of 1185 MW of generation that offered 3.5 times book value. Part of the reason
28 these premiums have been earned is linked to investors' expectations about profit

1 potential inspired by the newness of the market opportunity. Coupled with a
2 robust competitive bidding process, these expectations can contribute to higher
3 prices in the auction process. Reports in industry periodicals suggest that
4 divestiture will be good for utilities that undertake it in the near-term. Arizona
5 remains on the leading edge of industry restructuring nationwide. Arizona can
6 secure these advantages if it quickly adopts Citizens' auction approach to
7 stranded cost valuation.
8

9 Q. Please explain other advantages of a rapid transition to open competition.

10 A. Administrative approaches to stranded cost valuation will likely require time-
11 consuming, litigious, and expensive true-up proceedings for many years into the
12 future. In addition to the continuing expense, ongoing regulatory involvement in
13 the process will create motivations for gaming and could undermine investor
14 confidence. Under Citizens' approach, no true-up mechanisms or proceedings
15 are needed. In short, it will bring true open competition to the power supply
16 industry "overnight," and disentangle the Arizona power supply industry from any
17 further encumbrance of price regulation.
18

19 Q. What is horizontal market power and how does Citizens' approach reduce its
20 potential?

21 A. Horizontal market power in the power production chain could result if a limited
22 number of market participants controlled a majority of the competitive resources,
23 thereby resulting in barriers to entry to new market players or too few market
24 participants. While bringing a number of other benefits, Citizens' approach can
25 effectively eliminate potential horizontal market power that may be held by existing
26 Affected Utilities. Whether this is an issue in Arizona is a judgment the
27 Commission must make.
28

1 Q. Did the Stranded Cost Working Group Report cite disadvantages to Citizens'
2 auction approach.

3 A. Yes, it did. However, all of those cited are avoidable or not valid.
4

5 Q. What were the disadvantages cited?

6 A. In summary they were:

- 7 • Administration costs
- 8 • Potential for "fire sale" prices
- 9 • Uncertainty about number of bidders
- 10 • Administrative hurdles
- 11 • Lack of Commission authority
- 12 • Inaccurate estimates of stranded costs
- 13 • Limited bidders for nuclear facilities
- 14 • FERC rules already limit market power
- 15

16 Q. Are the administrative costs of Citizens' approach a valid issue?

17 A. No. Citizens' approach, while requiring some up-front administrative work to
18 arrange the auction and refinancing processes, would be inexpensive compared
19 to administrative methods for valuation which will inevitably involve multiple parties
20 litigating over the "correct" forecast of market prices initially and during
21 subsequent true-up proceedings.
22

23 Q. Isn't it true that a sale of assets within a short time frame could lead to "fire sale"
24 prices and potentially not attract many bidders?

25 A. In theory, yes, however, controlling the timing of the sale can avoid these potential
26 pitfalls. For instance, conducting the auction in stages over some span of time or
27 scheduling to avoid overlap with similar activities in nearby states are two obvious
28 ways to mitigate these concerns. Further, the experiences in other jurisdictions
29 has been the opposite -- bidding has been robust and prices have exceeded book
30 values.

1 Q. What are the administrative hurdles presented by Citizens' proposal?

2 A. The Stranded Cost Report characterizes as "tremendous" the administrative
3 hurdles such as unwinding current power supply contracts, soliciting stockholder
4 approvals, and obtaining releases of mortgaged property from bond trustees.
5 These issues no doubt will be challenging. But, Arizona need not re-invent the
6 wheel. These issues have been successfully resolved in other states. The
7 restructuring of the electric industry does present some "tremendous"
8 administrative hurdles that will require innovation and creativity to overcome,
9 however Arizona can piggyback on these pioneering states' experience.

10
11 Q. Does the Commission lack authority to order asset sales and divestiture?

12 A. Under Citizens' approach it does not matter if the Commission has such authority
13 or not; participation in the auction is voluntary. Utilities who want to enter the
14 competitive market with the power resources they hold are free to do so.

15
16 Q. Isn't it true that marketplace uncertainty may lead to inaccurate forecasts of
17 stranded cost estimates by bidders?

18 A. Yes, it may. However, as I've previously discussed, Citizens' proposal would shift
19 a large portion of the risk to the market from the customers, so this is an
20 advantage, not a disadvantage. Further, future price risk is a given in any
21 competitive market. Billions of dollars are traded daily by investors based on their
22 own imperfect, (and often inaccurate) forecasts of future prices. The risk to avoid
23 is under-valuation based on an overall expectation of low future prices. Two ways
24 to mitigate this risk are through timing and use of floor prices. As I have
25 described, holding the auction while the market is still in transition may very well
26 lead to higher prices than could otherwise be obtained. Also, while overly
27 restrictive terms and conditions in the auction process should be avoided, the use

1 of floor prices for the auctioned assets would limit downside risk. The floor price
2 could represent, for instance, that price that would lead to the highest acceptable
3 level of stranded cost.
4

5 Q. Isn't it true that the field of potential bidders would be limited for nuclear facilities?

6 A. It is true that there will likely be fewer qualified bidders for nuclear facilities than for
7 other generation sources, but that does not mean that an adequate number of
8 bidders would not be available. Given the number of nuclear facilities across the
9 country, there are a number of qualified parties (e.g. unregulated affiliates of
10 electric utilities) who potentially may bid. San Diego Gas & Electric recently
11 announced plans to divest its holdings in the San Onofre Nuclear Generation
12 Station. It will be telling to monitor the number of qualified bidders who participate
13 in that bid process. Further, nuclear asset auctions could be separately
14 administered or the assets could even be left out of the auction process.
15

16 Q. Is it true that the FERC open-access transmission rules sufficiently mitigate the
17 potential for utilities to exercise market power in generation, thereby rendering
18 moot a perceived key benefit of auctions?

19 A. Perhaps, but that is a judgment that the Commission must make. Apparently, the
20 California Public Utilities Commission concluded otherwise – at least in the case of
21 Southern California Edison and Pacific Gas & Electric – who were requested to
22 divest (and both complied) at least half of their generating capacity to mitigate
23 market power.
24

1 Q. What are the implications of the Statement of Financial Accounting Standards
2 (SFAS) No. 71 resulting from Citizens' stranded cost valuation and recovery
3 methodology?

4 A. I am not an accountant, but will provide my basic understanding. With respect to
5 generation-related assets, Citizens' approach can effectively avoid the potentially
6 onerous financial issues raised by SFAS 71 (and the related statements, SFAS
7 101 and 121) in association with the valuation and recovery of stranded costs.
8

9 Q. Why is this so?

10 A. This is so because Citizens' approach avoids the need for utilities to continue to
11 carry above-market generation assets on their books. When utilities face the loss
12 of their categorization as a "regulated enterprise" as a result of the deregulation of
13 the electric industry, they are faced with writing off all regulatory assets and
14 liabilities (under SFAS 101). To the extent a utility retains above-market
15 generation based on a regulatory order stating it is entitled to recover the above-
16 market portion through rates, its financial future is predicated upon a regulatory
17 asset. Under Citizens' approach, that regulated utility would have divested its
18 interest in the generation assets (at book value), so the issue becomes moot.
19

20 Q. What about existing regulatory assets like deferred DSM costs?

21 A. Under Citizens' approach, utilities would receive from the IRFD the current value
22 of existing regulatory assets. These amounts would be included in the statewide
23 IRFD stranded cost pool that would ultimately be refinanced with State bonds or
24 legislatively-backed corporate bonds. In this way, the potential write-off of these
25 amounts under SFAS 71 and 101, which would likely result from use of an
26 administrative approach, would be avoided under Citizens' approach.
27

1 **3. COMMISSION QUESTION NUMBER NINE**

2 **WHAT FACTORS SHOULD BE CONSIDERED FOR MITIGATION OF**
3 **STRANDED COSTS?**

4
5 Q. Is it possible to create a finite list of "every feasible, cost-effective measure" that
6 utilities must take to mitigate stranded costs?

7 A. No. In all probability, such a list of measures could not be created. The ability to
8 mitigate stranded costs depends entirely on the particular circumstances of each
9 utility. It is improbable that a list of every possible option that addresses the
10 individual circumstances of each utility could be reasonably prepared. For
11 instance, in the case of utilities, like Citizens, with strandable long-term purchased
12 power agreements, no one could list every conceivable negotiating strategy or
13 option that may be used to re-negotiate agreements.

14
15 Q. What does this imply concerning the current standard in the Rule that the
16 "Affected Utilities shall take every feasible, cost-effective measure to mitigate or
17 offset Stranded Costs..."

18 A. The standard that every measure be taken is not achievable. It would always be
19 possible to demonstrate a new "twist" that was not pursued.

20
21 Q. What standard should be applied?

22 A. In this instance, where the Commission has found that the existing investments or
23 costs are reasonable for setting utility rates, the burden of proof for non-recovery
24 of these costs must be placed on the party that is recommending the non-
25 recovery. While Affected Utilities should be required to vigorously pursue
26 reasonable means to mitigate stranded costs, as a result of the regulatory
27 compact, the Affected Utilities must be given the starting point that unmitigated

1 amounts are recoverable. That is, unmitigated stranded costs would be deemed
2 fully recoverable unless a party could demonstrate the Affected Utility did not
3 make reasonable mitigation efforts.
4

5 Q. How should the Commission judge the reasonableness of mitigation efforts?

6 A. Each Affected Utility should make a showing of all mitigation measures it has
7 taken, the results of those measures, and an explanation of measures considered
8 but rejected. The burden of proof that the Affected Utility in fact did not make
9 adequate mitigation efforts would fall on the party seeking denial of full recovery of
10 the stated level of unmitigated stranded costs. The Commission should judge the
11 reasonableness of a utility's mitigation efforts by the weight of the evidence that
12 there are additional mitigation measures that could have been reasonably
13 implemented, and/or that the utility failed to fully pursue the measures it selected.
14 The party seeking denial must be prepared to show that the actions it proposes
15 had a reasonable chance of succeeding and would have resulted in greater
16 mitigation than achieved by the Affected Utility.
17

18 Q. What is the key distinction here?

19 A. The key distinction is that the burden of proof is on the party seeking denial of full
20 recovery, not on the utility to demonstrate it has taken every measure possible. It
21 is not sufficient for a party to simply identify a possible mitigation alternative not
22 taken as the basis for denial of recovery. It must also prove that the alternative
23 could be reasonably implemented.
24

25 Q. Regarding the considerations contained in the Rules under R14-2-1607(I), can the
26 Commission properly employ these considerations to limit, or in effect "mitigate"
27 the magnitude of stranded costs that are recoverable by Affected Utilities?

1 A. No. As I have stated earlier, the Commission would cause confiscatory earnings
2 levels, if it employed any of the listed considerations in determining the amount of
3 stranded costs that would not be recoverable by an Affected Utility. Certain of
4 these considerations could properly be employed to determine the design of the
5 stranded cost recovery mechanism, but not the total amount recoverable.
6

7 **4. COMMISSION QUESTION NUMBER TWO**

8 **WHEN SHOULD AFFECTED UTILITIES BE REQUIRED TO MAKE A**
9 **STRANDED COST FILING PURSUANT TO A.A.C. R14-2-1607?**
10

11 Q. When does Citizens believe stranded cost filings should be made?

12 A. Stranded cost filings should not be required until well after the rules governing the
13 introduction of competition into the Arizona electric industry have been finalized.
14 Through its Decision No. 60351, the Commission set in motion a process to, in
15 effect, re-visit approved rules A.A.C. R14-2-1601 through R14-2-1616. The
16 decision to do so was, in part, based on allowing consideration of the findings of
17 the various working groups that have submitted reports on their activities and
18 recommendations. A review of these reports shows that a host of issues
19 concerning electric competition remain to be resolved. Further, the present
20 hearings will provide additional evidence for the Commission to consider. Until the
21 Commission reviews all the evidence and provides further guidance, it is simply
22 not possible for Affected Utilities to make responsive stranded cost filings. Once
23 the Rules have been established with finality, Affected Utilities should be allowed
24 a reasonable opportunity to consider the impact of the changes that have been
25 made, and to restructure their businesses accordingly. Not knowing the scope of
26 changes to the Rules that may be made, Citizens does not have a specific
27 recommendation for what span of time would be appropriate, but would suggest
28 that it should reflect the extent of the changes made.
29

1 Q. How does the need to finalize the Rules affect the date to implement electric
2 competition in the current Rules?

3 A. The time needed to resolve the stranded cost issues (not to mention the host of
4 other yet-resolved issues identified in the working group process) could well
5 absorb most of the time remaining before the Rules' January 1, 1999,
6 implementation date. Citizens encourages the Commission to act quickly to set a
7 more realistic date for initiating electric competition.
8

9 Q. What should be the schedule to implement open competition?

10 A. Citizens favors starting competition for a manageable number of large commercial
11 and industrial customers (for instance those with loads exceeding 3 MW) as soon
12 as practicable, and to "flash-cut" to open competition for the remainder of
13 customers at a later time, for instance in 2000 or 2001. This schedule would allow
14 for the orderly resolution of stranded cost issues, the Commission's
15 reconsideration of other aspects of the Rules, and the resolution of the other
16 administrative/logistical issues raised by the working groups.
17

18 **5. COMMISSION QUESTION NUMBER SIX**

19 **HOW AND WHO SHOULD PAY FOR STRANDED COSTS AND WHO, IF**
20 **ANYONE, SHOULD BE EXCLUDED FROM PAYING STRANDED COSTS?**
21

22 Q. Who should pay for stranded costs?

23 A. Citizens generally supports the consensus position of Stranded Cost Working
24 Group that all customers should pay for stranded costs and that the charge to
25 standard offer customers should account for contributions that are already being
26 made toward stranded costs. However, the Rules' Competitive Phases create a
27 significant equity issue.
28

1 Q. What equity issue is created?

2 A. The Competitive Phases included in the current Rule will create two classes of
3 customers: those who can choose their supplier and those who can not. It would
4 not be equitable to charge stranded cost fees to customers who can not
5 participate in the competitive market. Citizens agrees with the argument that
6 recovering stranded costs from all customers will shorten the needed recovery
7 time frame – a desirable outcome. This is all the more reason for eliminating
8 Competitive Phases in favor of a “flash-cut” to open competition at a later date,
9 after matters are resolved and adequate preparations are made.

10
11 Q. How should stranded costs be recovered?

12 A. Stranded costs should be recovered through a non-bypassable charge levied by
13 the LDC that remains regulated. This charge should be uniform across all
14 Affected Utilities and be levied over a consistent time frame.

15
16 Q. Why is establishing a uniform stranded recovery charge good policy for Arizona?

17 A. The restructuring of the electric industry should not result in economic disparities
18 across Arizona as a result of the resources acquired under regulation. Moving to
19 open competition by electric suppliers fundamentally alters the rules and
20 regulations under which the electric utility industry has operated. Given that this
21 fundamental rule change will potentially affect all Arizona electric customers, it
22 stands to reason that the costs for this change (stranded costs) should be born
23 equally by all Arizona electric customers across the State without regard to service
24 area. This is why Citizens’ proposes to conduct a state-level generation asset
25 sale, pool stranded costs, and recover them on a uniform basis statewide.
26

1 Q. How would stranded cost recovery fees be established under Citizens' proposal?

2 A. Stranded costs would be recovered using a flat monthly charge (i.e. not tied to
3 kWh or kW consumption) based on historic usage levels. Thus, for example,
4 residential customers using 0 to 5000 kWh/year would pay, say \$5/month, while
5 customers who historically have used 5001 to 10,000 kWh/year would pay
6 \$10/month, etc. These charges would be established based on the total statewide
7 stranded costs and the distribution of usage levels by customers across the state.
8 Customers with identical historical usage levels would pay the same stranded cost
9 charge (over the same time frame) whether located in APS', TEP's, Citizens', or
10 any other Affected Utility's service area. On a forward-going basis, flat charges for
11 stranded costs would be the least distorting because they would not affect the
12 marginal cost for electricity and, therefore, consumption or production decisions.
13

14 Q. Should anyone be excluded from paying stranded costs?

15 A. No. All customers served by the LDC of Affected Utilities should pay for costs
16 stranded by the restructuring of the industry.
17

18 **6. COMMISSION QUESTION NUMBER FOUR**

19 **SHOULD THERE BE A LIMITATION ON THE TIME FRAME OVER WHICH**
20 **STRANDED COSTS ARE CALCULATED?**
21

22 Q. Does Citizens support a limitation on the time frame over which stranded costs are
23 calculated?

24 A. In general, no. The calculation time frame over which stranded costs are
25 calculated must be consistent with the remaining service lives for generation
26 assets, the remaining contract term for purchased power contracts, and the
27 remaining amortization period for regulatory assets to allow for full recovery of

1 stranded costs. Anything short of this would result in denial of full stranded cost
2 recovery. On this issue, Citizens concurs with the findings in the report of the
3 Stranded Cost Working Group.
4

5 **7. COMMISSION QUESTION NUMBER FIVE**

6 **SHOULD THERE BE A LIMITATION ON THE RECOVERY TIME FRAME FOR**
7 **STRANDED COSTS?**
8

9 Q. Does Citizens support a limitation on the period over which stranded costs are
10 recovered?

11 A. Yes, but a time frame for recovery can only be established by balancing the goals
12 of achieving the shortest possible recovery period and minimizing the impact on
13 rates. Citizens does not support arbitrarily setting a recovery time frame without
14 considering the magnitude of the resulting economic impacts. Under
15 administrative approaches with true-up mechanisms, it would be impossible to
16 establish up-front a time frame that balances these goals because the full extent
17 of stranded costs would not be known. However, under Citizens' approach, where
18 stranded costs are determined up-front with finality, it would be possible to
19 calculate the rate impact as a function of time frame and make a reasoned
20 decision about the appropriate length of the recovery period. Further, under
21 Citizens' recovery proposal, where stranded costs are pooled statewide, there
22 would be a uniform recovery charge for a pre-determined period that is the same
23 across the State. This feature would eliminate the creation of economic disparities
24 across Arizona depending on the stranded costs of the local utility.
25

1 **8. COMMISSION QUESTION NUMBER EIGHT**

2 **SHOULD THERE BE PRICE CAPS OR A RATE FREEZE IMPOSED AS A PART**
3 **OF THE DEVELOPMENT OF A STRANDED COST RECOVERY PROGRAM**
4 **AND IF SO, HOW SHOULD IT BE CALCULATED?**

5
6 Q. Should there be price caps or a rate freeze imposed as part of the development of
7 a stranded cost recovery program?

8 A. Citizens opposes any price cap or rate freeze that results in a *de facto*
9 disallowance of unmitigated stranded costs. For the variety of reasons I have
10 given earlier in my testimony, utilities must be provided a reasonable opportunity
11 for full recovery of unmitigated stranded costs.

12
13 **9. COMMISSION QUESTION NUMBER SEVEN**

14 **SHOULD THERE BE A TRUE-UP MECHANISM AND, IF SO, HOW WOULD IT**
15 **OPERATE?**

16
17 Q. Does Citizens' stranded cost recovery proposal incorporate a true-up mechanism?

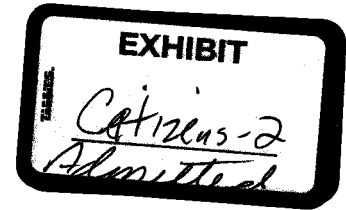
18 A. No. No true-up mechanism is needed under Citizens' proposal. Stranded costs
19 are determined at the outset of competition and no further adjustments are made.
20 The true-up mechanisms envisioned under administrative approaches will
21 inevitably trigger contentious litigation and in effectively prolong the regulation of
22 power supply.

23
24 Q. Does that conclude your testimony?

25 A. Yes, it does.
26
27
28
29
30

BEFORE THE ARIZONA CORPORATION COMMISSION

JIM IRVIN
COMMISSIONER-CHAIRMAN
RENZ D. JENNINGS
COMMISSIONER
CARL J. KUNASEK
COMMISSIONER



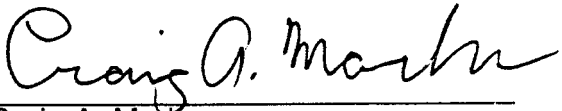
IN THE MATTER OF THE COMPETITION)
IN THE PROVISIONS OF ELECTRIC)
SERVICES THROUGHOUT THE STATE)
OF ARIZONA)

DOCKET NO. RE-00000C-94-0165

NOTICE OF FILING

Citizens Utilities Company hereby provides Notice of Filing the Rebuttal Testimony of
Sean Breen as required by the Commission's Order in the above-referenced docket.

RESPECTFULLY SUBMITTED this 4th day of February, 1998.


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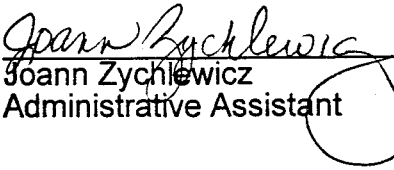
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SUMMARY OF REBUTTAL TESTIMONY

Mr. Breen's rebuttal testimony presents the response of Citizens Utilities Company ("Citizens") to various arguments set forth by the parties concerning the level of stranded cost recovery and market valuation of stranded costs. Mr. Breen's rebuttal testimony demonstrates that:

1. Regulatory policy does not support denial of costs stranded by industry restructuring. In fact it would be bad policy if regulators failed to honor past regulatory commitments;
2. There is no evidence that shareholders have been compensated for the risk of denial of stranded cost recovery. Risk premiums have not included compensation for the risk of regulators reversing past decisions on cost recovery; and
3. Stranded cost recovery need not create adverse market impacts if the proper method is selected to value stranded costs and the appropriate recovery methodology is chosen.

Finally, Mr. Breen's rebuttal testimony urges the Commission to allow sale of generation assets and contracts, under guidelines it dictates, as one acceptable means for stranded cost valuation.

Rebuttal Testimony of Sean R. Breen
Citizens Utilities Company, AED
Stranded Cost Procedural Order
Docket RE-00000C-94-0165

1 Q. Please state your name and position.

2 A. My name is Sean R. Breen. I am the Director of Energy Services for Citizens
3 Utilities Company.
4

5 Q. Are you the same Sean R. Breen who submitted direct testimony in this
6 proceeding?

7 A. Yes, I am.
8

9 Q. What is the purpose of your rebuttal testimony?

10 A. The purpose of my rebuttal testimony is to respond to two key issues concerning
11 stranded costs raised by the various parties to this case: the level of recovery and
12 the method of valuation.
13

14 Q. Does the limitation of your rebuttal to these matters mean that you have no opinion
15 on or no objection to other positions taken or issues raised by the parties to this
16 case.

17 A. No. I am limiting my rebuttal to focus the debate on those areas which are of
18 greatest importance to Citizens.
19
20

1 Q. Regarding the first issue, are you persuaded by the testimony of the other parties to
2 this case that utilities should be limited to something less than full recovery of
3 stranded costs?

4 A. No, I am not, nor should the Commission be. None of the reasons cited for less
5 than full recovery of stranded costs is valid.
6

7 Q. What reasons were cited for less than full recovery?

8 A. Several witnesses assert that shareholders should bear all or a portion of the costs
9 stranded by the re-regulation of the industry. Their arguments generally fall into
10 three key areas: Regulatory Policy; Shareholder Risk and Responsibility; and
11 Market Impacts. I will address each of these areas in my rebuttal testimony.

12 Before doing so, I make one over-arching observation. Several parties to this case
13 have set forth long and elaborate arguments for having shareholders shoulder the
14 cost for changing the rules of regulation, however none of these come close to
15 justifying the unavoidable truth in this matter: denial of stranded cost recovery is no
16 different than defaulting on a contract.
17
18
19
20

1 Q. What do you mean by "stranded costs?"

2 A. By "stranded costs," I mean net stranded costs after mitigation. As I stated in my
3 direct testimony, Citizens agrees that Affected Utilities should be required to
4 vigorously pursue reasonable means to mitigate any costs stranded by industry re-
5 regulation.

6
7 Q. Referring to the first argument based on Regulatory Policy, what are the specific
8 reasons cited for less-than full recovery of stranded costs?

9 A. The Regulatory Policy arguments generally assert that the precepts of utility
10 regulation allow denial of the costs stranded by industry restructuring. I would
11 paraphrase the Regulatory Policy arguments as follows:

12 Deregulation of generation is being driven by technological
13 change, not regulatory change. In any case, there never was a
14 regulatory compact that guaranteed 100% recovery and sharing
15 stranded costs strikes a reasonable balance between the
16 interests of customers and investors. Besides, regulation is
17 intended to emulate competition, so theoretically, stranded
18 recovery should be zero.
19

20 Q. Are any of these compelling arguments?

21 A. No, none of them would begin to justify the *de facto* confiscation of utility property
22 represented by denial of stranded cost recovery.
23

1 Q. Regarding the Regulatory Compact, are you saying that, in fact, utilities are
2 guaranteed 100% cost recovery?

3 A. No. Clearly, regulators here in Arizona and across the country have disallowed
4 expenses and investments that were judged imprudent or not used and useful.
5 However, it would be a completely different matter for an investment or expense
6 that has passed the prudence standard after regulatory review to be later denied
7 recovery due to changes in regulation.

8
9 Q. Why would later denial of recovery be a "completely different matter?"

10 A. Denial after approval would be tantamount to defaulting on a contract. Through the
11 regulatory framework in place, regulators have in effect made promises to induce
12 investments. In exchange for these promises, utilities have made investments to
13 fulfill their public service obligations. Denying recovery now would breach the
14 contract between the regulators and the utilities.

15
16 Q. Is industry re-regulation driven by technological change rather than regulatory
17 change?

18 A. It may be the case that technological change is an important driving force behind
19 industry restructuring, but changes in technology have never required regulators to
20 renege on past commitments. No measure of fairness could justify failing to honor

1 past commitments made by regulators simply because events unfolded differently
2 than they at one time believed.

3
4 Q. Are the potential savings available to electric users sufficient justification for
5 reneging on commitments made to utility companies?

6 A. No. Reneging on past commitments by government is wrong for at least two key
7 reasons. While I am not a lawyer and will not cite cases, it seems obvious that it
8 would be illegal for government to in effect confiscate money from investors.
9 Second, denial of stranded cost recovery would undermine the credibility of
10 government. Without credible government, the citizens of Arizona would suffer
11 because the cost of funding government-sponsored projects would increase and
12 the ability to encourage long-term investment in the State would be seriously set
13 back.

14
15 Q. Referring to the second alleged basis for stranded-cost disallowance, Shareholder
16 Risk and Responsibility, what are the reasons cited for less than full recovery of
17 stranded costs?

18 A. The Shareholder Risk and Responsibility argument asserts that denial of stranded
19 recovery is justified because change in regulation is a risk that investors should

1 bear. I would paraphrase the Shareholder Risk and Responsibility argument as
2 follows:

3 Utility shareholders have known for years that deregulation was
4 coming and could have sold their stock. Investors have already
5 been compensated for the risks of changed regulation through
6 the risk premiums they've earned over the years. Besides,
7 utilities managers have manipulated the system to their
8 advantage and been among the most successful American
9 businesses as a result. If any stranded cost recovery is
10 granted, it should be only enough to just maintain their financial
11 viability, because any more than that would weaken the
12 incentives for mitigation.
13

14
15 Q. Are these compelling reasons for denying full stranded cost recovery?

16 A. No, absolutely not.
17

18 Q. Isn't it true that shareholders have known competition was coming for years and
19 could have sold their stock?

20 A. Perhaps, but this is beside the point. Shareholders had no reason to believe that
21 regulators would renege on their commitment to allow utilities a reasonable
22 opportunity to earn a reasonable return on and of their prudent investments. If the
23 risk of regulatory reversal of this commitment was actually perceived as a real risk
24 by the investment community, I suspect that the cost of capital to utilities would in
25 fact have skyrocketed over the last several years. This has not happened because

1 investors have implicitly assumed regulators would honor their long-standing
2 commitments.

3
4 Q. But isn't it true that utility investors have been compensated for the risk that a
5 change in regulation could render their investments unrecoverable?

6 A. No. I am not a cost-of-capital expert, but I think some common sense should
7 prevail here. Several parties have pointed out that utility investment is not risk free.
8 This is true – investors are subject to the prudence and used-and-useful standards
9 and are given only the *opportunity* to recover their investments (business risk).
10 However, it is also true that on the continuum of investment returns demanded by
11 the marketplace, utilities fall on the lower end of the scale. Given this
12 understanding, it strains credulity to suggest that the utilities' moderate premium
13 above a risk-free return has included the risk that regulators could reverse past
14 decisions on cost recovery and flip the industry on its head. Indeed, if the common
15 expectation was that utility investment would be subject to sweeping regulatory
16 changes that could render significant portions of its assets uneconomic, the
17 industry we have today, with its relatively low cost of capital, would not exist.

Rebuttal Testimony of Sean R. Breen
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Stranded Cost Procedural Order
Docket RE-00000C-94-0165

1 Q. To this point you have largely discussed investments. What about full recovery for
2 stranded purchased power costs?

3 A. Disallowing purchased power costs would be even more unconscionable. Citizens'
4 purchase power costs have been passed directly to customers - without profit or
5 markup - through a Purchased Power and Fuel Adjustment Clause ("PPFAC") in
6 Citizens' rates. These costs were previously examined and approved by the
7 Commission. No one can argue that Citizens' shareholders have already been
8 compensated through a risk premium in the cost of capital.

9
10 Q. It is true that American utilities are among the most successful companies in the
11 world?

12 A. I don't know this for a fact, but I trust the Goldwater Institute witnesses, who
13 reported this in their testimony, are reporting their findings factually.

14
15 Q. Do you agree, as the Goldwater Institute witnesses have stated, that since utilities
16 have had the chance to earn profits that rival those of the most successful
17 unregulated firms, it does not make sense to protect them from losses like those
18 faced by unregulated firms?

19 A. Overall, I find their reasoning lacks credibility. First, the losses represented by the
20 denial of stranded cost recovery are extraordinary and not "like those faced by

1 unregulated firms.” As the Goldwater Institute points out in its own testimony,
2 unregulated firms were never saddled with public service obligations that required
3 investment to meet the publics’ needs. Unregulated firms could enter or exit a
4 market at will. Further, unregulated firms could hit a home-run and reap enormous
5 profits – regulated firms shouldered earnings caps. One would gather from its
6 testimony that the Goldwater Institute regards stranded costs as little more than ill-
7 gotten gains by utilities for which they now must make amends. In fact, any
8 savings to consumers resulting from disallowance of costs previously approved by
9 regulators would not be a gain, but a transfer of wealth from investors to consumers
10 – a transfer made possible by repudiation of prior commitments.

11
12 Q. Should the Commission deny full recovery of stranded costs to motivate utilities to
13 mitigate?

14 A. No. While holding utilities accountable for taking reasonable steps to mitigate their
15 strandable costs is proper, restricting recovery based on a projection of what level
16 of mitigation should be achievable is arbitrary. The mitigation review process is
17 indeed a large “stick” for motivating vigorous pursuit of mitigation strategies. If the
18 Commission finds that this “stick” is not sufficient motivation, a “carrot” would be a
19 better alternative to a bigger “stick.” An incentive, for instance in the form of the
20 ability to share a fraction of stranded costs successfully mitigated, would inspire far

1 more innovation than would result from the inevitable defensive scramble and time-
2 consuming contentious proceedings created by the threat of severe penalty.

3
4 Q. Turning now to the third alleged reason for disallowing stranded costs, Market
5 Impacts, what are the reasons cited for less-than full recovery of costs stranded by
6 the re-regulation of the industry?

7 A. The area of Market Impacts includes the arguments that stranded cost recovery
8 would discourage business expansion, distort the price of power, and allow utilities
9 to compete unfairly. The most heated issue appears to be the latter – that allowing
10 utilities to recover stranded costs will provide them unfair competitive advantage
11 and increase market power.

12
13 Q. Does stranded cost recovery interfere with the working of the competitive market?

14 A. I would agree that this is a potential problem, but one that is easily avoidable.
15 Under Citizens' approach, where stranded recovery is allowed for those utilities that
16 voluntarily divest their generation assets, the issue of market interference becomes
17 moot. Stranded cost would be determined by the difference between the book
18 value of assets and the prices garnered in the auction. Recovery of stranded costs
19 would be through a fixed monthly charge (based on historical usage) on the bills of

1 the local distribution company. No accounting manipulation would be possible to,
2 for instance, subsidize competitive operations, nor could the price of power be
3 distorted; power suppliers would compete head-to-head on price.
4

5 Q. Turning now to the area of valuation of stranded costs, has there been any
6 consensus on the method of calculation?

7 A. No, although the administrative approach of net lost revenues and the market
8 approach of asset auction seem to be the leading alternatives based on filed
9 testimony. Several parties who are not Affected Utilities favored the asset auction,
10 while the largest Affected Utilities, Arizona Public Service ("APS") and Tucson
11 Electric Power ("TEP") favored net lost revenues. However, Mr. Bayless of TEP
12 described asset auction as the "only feasible approach" of the other alternatives
13 and suggested that this alternative remain an option, whatever method is selected.
14

15 Q. Did any of the parties discuss drawbacks of the asset auction approach?

16 A. Yes. A number of the parties raised concerns about asset sales, most of which
17 were addressed in my direct testimony. Citizens recognizes that no valuation
18 approach is without drawback, but continues to believe, for the reasons set forth in
19 my direct testimony, that, particularly at this early stage of the national movement
20 toward industry restructuring, market valuation through asset sale, is the best

Rebuttal Testimony of Sean R. Breen
Citizens Utilities Company, AED
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1 course for Arizona to take. At a minimum, Citizens urges the Commission to allow
2 sale of generation assets or contracts, under guidelines it dictates, as one
3 acceptable means for stranded cost valuation.

4
5 Q. Does this conclude your rebuttal testimony?

6 A. Yes, it does.
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BEFORE THE ARIZONA CORPORATION COMMISSION

CARL J. KUNASEK
CHAIRMAN

JIM IRVIN
COMMISSIONER

TONY WEST
COMMISSIONER

IN THE MATTER OF THE APPLICATION OF
ARIZONA PUBLIC SERVICE COMPANY FOR
APPROVAL OF ITS PLAN FOR STRANDED
COST RECOVERY

) DOCKET NO. E-01345A-98-0473

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**ARIZONA COMMUNITY ACTION ASSOCIATION'S REPLY COMMENTS
ON THE MAY 14, 1999 FILINGS**

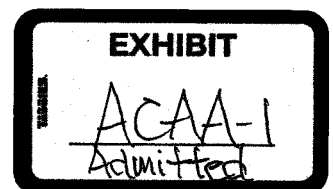
Arizona Community Action Association (ACAA) hereby files our comments to the May 14, 1999 Filing of the APS Proposed Settlement.

ACAA supports the contents of the Proposed Settlement Agreement, particularly those which affect low-income customers of APS. ACAA compliments APS for their inclusive settlement process and urges the Arizona Corporation Commission to rule in its favor.

Respectfully submitted this 4th day of June, 1999 by



Janet K. Regner



BEFORE THE ARIZONA CORPORATION COMMISSION

Jim Irvin
Chairman
Renz D. Jennings
Commissioner
Carl J. Kunasek
Commissioner

IN THE MATTER OF THE)
COMPETITION IN THE PROVISION)
OF ELECTRIC SERVICES THROUGH-)
OUT THE STATE OF ARIZONA)

DOCKET NO. U-0000-94-165

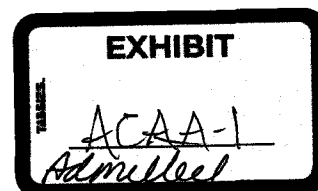
**ACAA COMMENTS ON STRANDED
COSTS**

I. SUMMARY OF ACAA'S COMMENTS

Arizona Community Action Association is highly concerned about the potentially enormous magnitude of stranded costs and their impact on low-income and small consumers; we urge the Commission to be cautious in calculating the amount. As far as priorities, the two top issues are the recovery mechanism (who pays and how) and the price cap/rate freeze. Only those customers in the competitive market should pay stranded costs, since captive customers are already paying these costs and should not be subject to double dipping. The recovery method should be bottom up, asset by asset, with the burden of proof placed on the utilities to produce evidence for every asset or obligation they believe is stranded. The recovery mechanism should be volumetric and based on a per kWh charge to protect low-income and other small consumers.

ACAA's other suggestions include:

- A true-up mechanism is acceptable only if it is limited to being downwardly flexible. Consumers are better served by having stranded costs set at a fixed level which will be the ceiling. That way they have a firm price tag guaranteed not to increase.
- Cost reductions should be the primary method of mitigation as well as utility revenue enhancements.
- The stranded cost definition does not need modification.
- Utilities should file stranded costs as soon as possible and practicable after the generic hearing.



- Stranded costs calculation should be limited by the passage of the initial Rule in December, 1996, and only those costs incurred prior to that time should be considered for recovery.
- The Commission should seek to balance the length of the recovery period and the per kWh charge. In order to promote an opportunity for a near-term rate reduction, a longer time frame is better and will keep the per kWh charge smaller. On the other hand, the time frame must be as short as possible to allow consumers to realize the full benefits of competition as soon as possible. The time frame for recovery should be different for each utility and will depend on the magnitude of their stranded costs. The working group recommended three to seven years, which is prudent.

II. INTRODUCTION

Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

A. Betty K. Pruitt, 202 E. McDowell #255, Phoenix, Arizona 85004.

Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?

A. I am the Deputy Director and Energy Programs Coordinator of Arizona Community Action Association. I have worked for ACAA for five years, advocating on behalf of low-income utility consumers in many utility proceedings.

Q. WHAT IS THE PURPOSE OF ACAA'S COMMENTS IN THIS PROCEEDING AND WHO PREPARED THESE COMMENTS?

A. ACAA wishes to provide comments on the generic stranded cost issues as put forth in the Procedural Order. We believe that it is important that ACAA provide input on stranded costs from the perspective of low-income consumers, as well as other small consumers.

III. COMMENTS

Q. ISSUE NO. 1: SHOULD THE ELECTRIC COMPETITION RULES BE MODIFIED REGARDING STRANDED COSTS, IF SO HOW?

A. The Rules should be changed only as much as is needed to fill in necessary details. In general, the Rules offer basic consumer protection policies on stranded costs and any

erosion of those protections is unacceptable. The definition of stranded costs should remain as is.

Q. ISSUE NO. 2: WHEN SHOULD AFFECTED UTILITIES BE REQUIRED TO MAKE A STRANDED COST FILING?

A. Utilities should be required to make stranded cost filings as soon as possible and practicable after the Order is issued in this proceeding in order to keep the pace moving. All utilities should file simultaneously so there is no advantage or disadvantage, but separate hearings should be scheduled in a reasonable manner.

Q. ISSUE NO. 3: WHAT COSTS SHOULD BE INCLUDED AS PART OF STRANDED COSTS AND HOW SHOULD THOSE COSTS BE CALCULATED?

A. The Rules adequately address what should be included. As far as how to calculate stranded costs, ACAA recommends that the bottom up, asset by asset approach be used. It is the method most fair to consumers and the burden of proof should be on the utilities to provide evidence of stranded cost for each and every asset or obligation that they believe is stranded. In addition, the bottom-up calculation method accounts for any and all assets whose market values are greater than their book values.

Market values and market clearing prices should be determined by using a combination of market and administrative methods. Some assets should be sold in the market (divested) and the resulting prices used as the market values in the analysis of stranded costs. Market values of other assets and obligations can be determined by using administrative methods. One such method would use the sale prices of similar assets sold by other utilities to estimate the market value of a given asset (i.e., a comparable value approach similar to real estate appraisals). Another approach would be to use independent appraisals of market value when prices of comparable assets sold in the market are not available.

Determining market clearing price is important only for those assets that continue to be held by the generation affiliate of an affected utility. For these assets, independent forecasts and evidentiary proceedings can be used to estimate market clearing prices.

Top-down, revenue lost methods should not be used. While top-down methods can be less complex to implement, their use could result in inaccurate estimates of stranded cost. They do poorly in estimating the amount of stranded costs if utilities lose sales, which is likely to some degree under retail electric competition.

Q. ISSUE NO. 4: SHOULD THERE BE A LIMITATION ON THE TIME FRAME OVER WHICH STRANDED COSTS ARE CALCULATED?

A. Yes. Stranded costs calculation should be limited by the passage of the initial Rule in December, 1996, and only those costs incurred prior to that time should be considered for recovery.

Q. ISSUE NO. 5: SHOULD THERE BE A LIMITATION ON THE RECOVERY TIME FRAME FOR STRANDED COSTS?

A. Yes. The Commission should seek to balance the length of the recovery period and the per kWh charge. In order to promote an opportunity for a near-term rate reduction, a longer time frame is better and will keep the per kWh charge smaller. On the other hand, the time frame must be as short as possible to allow consumers to realize the full benefits of competition as soon as possible. The time frame for recovery should be different for each utility and will depend on the magnitude of their stranded costs. The working group recommended three to seven years, which is prudent.

First, the magnitude of stranded costs should be fixed as a maximum for a utility, then the time period for recovery should be determined and fixed. Although, the time period may need to be shortened if load growth at the distribution level increases faster than assumed, or if the amount of stranded costs to be recovered is adjusted downward. In addition, the time value of money should be considered, with stranded costs adjusted for inflation.

Q. ISSUE NO. 6: HOW AND WHO SHOULD PAY FOR STRANDED COSTS AND WHO, IF ANYONE, SHOULD BE EXCLUDED FROM PAYING STRANDED COSTS?

A. No one in the competitive market should be excluded. Stranded costs should be recovered from everyone, utilities and their shareholders, new entrants to the Arizona market, and consumers who participate in (and expect to benefit from) the competitive market.

However, ACAA supports the rules that state that stranded costs may only be recovered from customers served competitively; so, captive customers still on the standard offer should be excluded. Residential and low income utility customers should not have to pay for any stranded costs resulting from competition in which they do not participate. Consumers not in the competitive market are already paying for these stranded assets through their rates and should not be subject to double dipping.

The stranded costs to be recovered from consumers receiving competitive services should be collected using a non-bypassable distribution access charge applied on a per kWh basis to the volume of energy sales to these consumers.

Regarding recovery of a portion of stranded costs from new market entrants, these funds should be collected using a market access charge (or entrance or license fee) applied on a per kWh basis to the volume of in-state energy sales. The Commission should create a fund which the utilities could draw upon to pay for stranded costs. The non-bypassable distribution access charges and the new market entrant access charges (or license fees) collected for stranded costs should be deposited in this fund.

One method of paying stranded costs while providing a rate reduction which should be avoided is the California model. Consumers there are paying a high price for few benefits.

Q. ISSUE NO. 7: SHOULD THERE BE A TRUE-UP MECHANISM AND, IF SO HOW WOULD IT OPERATE?

A. Wide open true-up mechanisms hold far too much risk for consumers. While it is possible that the true-up could benefit consumers, it is also likely that it could work against consumers. It is better to establish an equitable set amount for stranded cost recovery, giving consumers a firm price tag up front.

The amount of stranded costs to be recovered from consumers and new market entrants should be set as a maximum, which could be adjusted downward if conditions change but could never exceed the maximum. Setting the amount of stranded costs to be recovered as a maximum will avoid surprises and eliminate any additional risk for consumers in the future. Commission staff and interested parties should be able to petition the Commission to reduce the amount of stranded costs to be recovered if conditions change (rather than having a regularly-scheduled reassessment).

Q. ISSUE NO. 8: SHOULD THERE BE PRICE CAPS OR A RATE FREEZE IMPOSED AS PART OF THE DEVELOPMENT OF A STRANDED COST RECOVERY PROGRAM AND IF SO, HOW SHOULD IT BE CALCULATED?

A. Yes. Low-income and other small consumers will face many risks and have few opportunities to benefit from the competitive market. A price cap/rate freeze is a very meaningful mechanism for protecting small consumers against price and cost increases due to retail competition. Since proponents of retail competition have argued that competition

will reduce prices for all customers, no party should have an objection to a price cap/rate freeze.

The price cap for customers in the competitive market and the rate freeze for customers on the standard offer should be based on regulated rates in effect as of 1/1/98.

Q. ISSUE NO. 9: WHAT FACTORS SHOULD BE CONSIDERED FOR MITIGATION OF STRANDED COSTS?

A. Cost reduction is the primary method of mitigation and includes refinancing debt, reducing overheads, re negotiating contracts, retiring uneconomic facilities, and selling excess generation capacity.

BEFORE THE ARIZONA CORPORATION COMMISSION

Carl Kunasek

Chairman

William Mundell

Commissioner

Jim Irvin

Commissioner

IN THE MATTER OF THE APPLICATION)
 OF APS FOR APPROVAL OF ITS PLAN FOR)
 STRANDED COST RECOVERY)
 _____)

DOCKET NOS.
 E-01345a-98-0473

IN THE MATTER OF THE FILING OF APS)
 UNBUNDLED TARIFFS)
 _____)

E-01345A-97-0773

IN THE MATTER OF COMPETITION IN THE)
 PROVISION OF ELECTRIC SERVICES)
 THROUGHOUT THE STATE OF ARIZONA)

RE-00000C-94-0165

NOTICE OF FILING:

ACAA'S WITNESS LIST AND SUBJECT AREAS
 REBUTTAL TESTIMONY

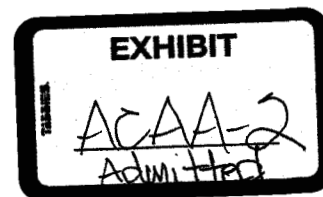
Arizona Community Action Association (ACAA) hereby submits its List of Witnesses and subject areas to be covered at the July 14th hearing. In addition, ACAA is including our rebuttal testimony.

WITNESS

Betty K. Pruitt, ACAA Deputy Director and Energy Programs Coordinator

SUBJECT AREAS

1. General support of the Settlement.
2. Purpose of the competitive market.



3. Rebuttal of Staff's recommendations to:
 - balance consumer benefits with desire to stimulate the competitive market
 - adjust the CTC and the MGC
4. Support for Staff's recommendation to:
 - require APS to unbundle its Standard Offer Rates and Direct Access tariff to the same level of detail

REBUTTAL TESTIMONY

- Q. Please state your name and business address for the record.
- A. My name is Betty K. Pruitt. My address is 2627 N. 3rd. St. Suite 2, Phoenix, Arizona 85004.
- Q. Who do you represent and what is your position there?
- A. I represent Arizona Community Action Association, the state association for Community Action Agencies across Arizona whose mission is to help low-income people move towards self-sufficiency. ACAA advocates on behalf of low-income people and Community Action Agencies. I am the Deputy Director and Energy Programs Coordinator for ACAA.
- Q. Why is ACAA active in utility issues?
- A. Electric and gas costs represent a significant portion of a low-income family's budget. Some low-income consumers, especially the elderly on fixed incomes, manage their utility bills by doing without. For some that means turning off the air conditioner or it may mean that they will but less food or medicine to pay their electric bill. ACAA is committed to increasing energy affordability through lower rates and equitable low-income programs.
- Q. What is the purpose of your rebuttal testimony?
- A. The purpose of my rebuttal testimony is to provide general support of the Settlement and to respond to portions of Staff's direct testimony.
- Q. Has ACAA done any statistical analysis of the Settlement?

A. No. As a small non-profit organization, ACAA does not have the resources to pay a consultant to analyze the tariffs or the stranded costs section. In situations like this, ACAA traditionally relies on the statistical analysis provided by RUCO and Staff. Based on their findings, ACAA can then respond from a policy perspective.

Q. Why does ACAA support the Settlement?

A. It has been a long road leading to electric competition. Most of the parties have been here from the very beginning. We have all fought hard for our constituencies. We have won some and lost some. It is time to take the final steps to bring competition to reality. It is now time to make some compromises and reach consensus. ACAA supports the Settlement because it provides benefits to low-income and residential consumers by reducing rates for those customers held captive and denied access to the competitive market. It also allows more residential consumers into the market and it continues some very important low-income programs.

Q. What do you mean by captive customers?

A. The Rule, as it has evolved, has reduced the number of residential customers allowed into the competitive market during the transition phase. The vast majority of residential and low-income consumers are denied access until competition is fully open. For all practical purposes, they are held captive and denied the opportunity to access promised lower rates through competition.

Q. What benefit does the Settlement provide to captive customers?

A. The Settlement provides a cumulative rate reduction of 7.5% over five years for captive customers. It is my belief that APS recognized the need to provide equitable benefits to their customers excluded from the competitive market.

Q. Staff asserts that the purpose of moving toward the competitive market is to allow customer choice and lower rates and that the Settlement appears to be a good deal for consumers. Do you agree?

A. I believe that all customers should be allowed customer choice and should receive lower rates, but so far all indications are that the free market will discriminate against certain customers, namely low-income, residential, and other small users. These customers for the most part will not be allowed choice in the near term, nor is it likely that they have will have

due to limitations on the number of residential customers permitted to choose during transition to competition

much choice under full direct access since small users are the least attractive customers to competitive providers. The Settlement ensures lower rates to residential and low-income customers who will not have choice. The Settlement is an equitable balance between lower rates and choice.

Q. Do you agree with Staff that the Settlement appears to favor rate reductions over the establishment of a competitive market during the transition to competition?

A. No. I believe the Settlement is providing equitable rate reductions to residential consumers in order to give them immediate benefits from competition that they would otherwise be denied. Many parties have acknowledged that residential consumers are not attractive to competitive suppliers. It may be many years before small consumers see the promised benefits of competition, if at all. The residential consumers did not ask for this change to a free market. They face many risks and are likely to get few benefits in the short term. In exchange for the stability and smooth transition their captivity provides, residential consumers deserve, at least, the full rate reduction in this Settlement. The competitive market is further stimulated by increasing the available competitive load for larger customers. In short, small customers get a decent rate reduction, larger customers get more load, and the ruthlessness of the competitive market is held in balance by an equitable solution.

Q. Do you have concerns about Staff's recommendation to raise the market generation credit?

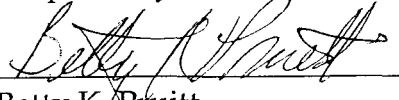
A. Yes. Staff's proposal would seem to further exacerbate the inequities between residential and large industrial customers; but as I stated previously, ACAA has not done a statistical analysis. Consultants and other parties would be better able to answer that. From a policy perspective, I don't want to see any manipulation of the MGC or the CTC which would disadvantage residential or low-income consumers in the short or long term.

Q. What is ACAA's position on Staff's proposal to require APS to unbundle its Standard Offer Rates and Direct Access tariff to the same level of detail?

A. ACAA has always taken the position that more consumer information is desirable. It is important that consumers be able to readily compare apples to apples.

- Q. Do you agree with Staff's criteria for Commission approval of the Settlement?
- A. I agree that an approved Settlement should have the goals of allowing competition and that it should provide benefits to Arizona consumers. However, I would modify it in the following way: the benefits should be equitable for all Arizona consumers.
- Q. Does that conclude your testimony?
- A. Yes it does.

Respectfully submitted this 14th day of May, 1999 by


Betty K. Pruitt

The original and 10 copies of the foregoing filed in Docket Control this 12th day of July, 1999.

Copies of the foregoing mailed this 12th day of July, 1999 to the Service list.

BEFORE THE ARIZONA CORPORATION COMMISSION

Jim Irvin
Chairman
Renz D. Jennings
Commissioner
Carl J. Kunasek
Commissioner

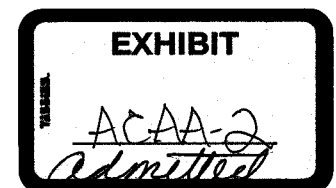
IN THE MATTER OF THE)
COMPETITION IN THE PROVISION)
OF ELECTRIC SERVICES THROUGH-)
OUT THE STATE OF ARIZONA)

DOCKET NO. U-0000-94-165

**ACAA STRANDED COSTS
REBUTTAL**

I. SUMMARY OF ACAA'S COMMENTS

- While ACAA believes that the Rule defines stranded costs adequately and should not be changed, there are some areas which need more detail. It is possible that many of these details can be proscribed by order rather than a rule change.
- It is likely that only loose generic policies with wide parameters can be established unless the Commission and interested parties know the magnitude of stranded costs.
- ACAA suggests that it is possible to reach some compromise where the utilities get a reasonable degree of specifics in order to file at least an estimate of their stranded costs so this docket can go forward and decisions can be made to fairly balance the public interest with that of the utilities.
- ACAA disagrees with the Attorney General on their assertion that a wires charge is not an acceptable recovery mechanism for stranded costs because it would tend to limit competition by discouraging consumption. Basing a wires charge on actual consumption makes an important consumer connection; they pay for what they use. Any charge which is meters based, generally has a more negative effect on low-income consumers and other low-use consumers. They end up paying more than their fair share. They are effectively penalized for low use. From an environmental perspective, it is in the public interest to continue to encourage energy conservation. Arizona should not undermine the environment at the expense of developing and encouraging a free market.



- As we move closer to competition, a price cap is one of the most important benefits available to small consumers. ACAA has maintained that in a competitive market, there are many uncertainties and risks for small consumers. A price cap is one way to mitigate those risks. The Commission has it within their power to assure consumers of this critical benefit. Indeed, most of the parties support a price cap. Proponents of competition have said loudly and repeatedly that it will reduce prices for consumers. Therefore, there should be no opposition to a price cap. If there is, then perhaps we should be looking even closer at how small consumers could end up with the short end of the stick.
- ACAA supports the Staff position that if significantly less than 100% recovery is allowed, then a true up is not needed. And further, ACAA supports the position of Staff, Arizona Consumers Council (Cooper) and Arizonans for Electric Choice (Higgins), among others, which suggests that the optimum and maximum mitigation incentive is to allow less than 100% recovery.

II. REBUTTAL

Issue 1: Rule Change

While ACAA believes that the Rule defines stranded costs adequately and should not be changed, there are some areas which need more detail. It is possible that many of these details can be proscribed by order rather than a rule change. ACAA supports Enron's suggestion (p 25, L 16) that it is not appropriate nor should it be allowable for a utility to recover the lost revenues or the costs of special discount contracts through a stranded cost non-bypassable charge.

The Attorney General proposes changing the Rule to require licenses rather than a CC&N to encourage competition. ACAA believes that consumer protection is paramount and that if the Commission considers adopting this change that it do so with great care and deliberation. In the rush to facilitate ease of entry into the market for suppliers, consumers must not be sold out.

Enron (p 26, L 18), AUIA, AEPCO, ascertain that all customers should pay stranded costs, not just those in the competitive market, and suggests that the rule be modified to express that. ACAA believes that no such change is needed since customers not in the competitive market are and will be paying their share of stranded costs through their standard offer bundled rate. Opening the door for double dipping recovery from captive customers must be resisted and reducing the existing consumer protections in the Rule must be avoided. However, it is

acceptable to clarify that standard offer, bundled bills should contain unbundled line items, which would validate the amount recovered for stranded cost charges.

City of Tucson suggests (Coyle P 5, L 33) that the ACC order the utilities to file estimates of stranded costs before testimony concludes in this docket. ACAA agrees because it is likely that only loose generic policies with wide parameters can be established unless the Commission and interested parties know the magnitude of stranded costs. The impact of stranded costs on customer bills is vital to good public policy development.

City of Tucson (Coyle P 7, L 23) suggests changing the Rule (R-14-2-1607 A) to replace unmitigated with unmitigable. ACAA agrees with this change to clarify the level of effort required by utilities in mitigating stranded costs and proof of mitigation.

City of Tucson (Coyle P 10, L 7) raises concerns about a cost shifting issue by bill savings being offset by increases to taxes. ACAA strongly supports the City's position. Consumers should not be sold a political bill of goods which is essentially a bait and switch tactic that costs them more in the long run.

City of Tucson (Coyle P 5, L 6) recommends that the Rule be clarified that utilities do not have a automatic right to 100% full recovery based on the regulatory compact nor should consumers pay 100%. ACAA is in support.

Issue 2: When should utilities file?

AEPCO states that filing is not possible without specifics in the Rule. City of Tucson, among others, believes it is impossible to determine public policy without knowing the magnitude of stranded costs. Neither the Commission nor interested parties have enough information about the magnitude of stranded costs to suggest or make prudent policy decisions. The only parties who know for sure what the range of stranded costs could be are the utilities. Participating in this docket is rather like playing blackjack, with the utilities as the dealer. They can see our cards, but we can't see all of theirs. The rest of us are just guessing when to hit or stay. ACAA suggests that it is possible to reach some compromise where the utilities get a reasonable degree of specifics in order to file at least an estimate of their stranded costs so this docket can go forward and decisions can be made to fairly balance the public interest with that of the utilities.

Issue 3: What costs should be included and how should they be calculated?

ACAA supports the position of several parties that calls for net calculation of stranded costs and that stranded costs should be eligible for recovery only if they are deemed to have been economic. This requires the utility to take responsibility for its uneconomic decisions.

ACAA opposes the net revenue lost approach and the stock market approach to calculating stranded costs and supports the position of Arizona Consumers Council (Stermann, P 3).

Issue 4: Limitation on calculation period?

No position.

Issue 5: Limitation on recovery period?

ACAA supports the City of Tucson (Coyle P 32, L 28) recommendation that the time period for recovery be decided after the utilities have filed stranded costs estimates. It is difficult to say how long the recovery period should be without knowing how much we are talking about. However, in general, most of the parties agree that five years is acceptable.

Issue 6: Who should pay and how; any exclusions?

ACAA disagrees with the Attorney General on their assertion that a wires charge is not an acceptable recovery mechanism for stranded costs because it would tend to limit competition by discouraging consumption. Basing a wires charge on actual consumption makes an important consumer connection; they pay for what they use. Any charge which is meters based, generally has a more negative effect on low-income consumers and other low-use consumers. They end up paying more than their fair share. They are effectively penalized for low use. From an environmental perspective, it is in the public interest to continue to encourage energy conservation. Arizona should not undermine the environment at the expense of developing and encouraging a free market.

Issue 7: Should there be a true-up?

Depending on the method selected for calculating stranded costs a true-up may not be necessary. ACAAA supports the Staff position that if significantly less than 100% recovery is allowed, then a true up is not needed.

Issue 8: Should there be a rate cap/price freeze?

As we move closer to competition, a price cap is the one of the most important benefits available to small consumers. ACAAA has maintained that in a competitive market, there are many uncertainties and risks for small consumers. A price cap is one way to mitigate those risks. The Commission has it within their power to assure consumers of this critical benefit. Indeed, most of the parties support a price cap. Proponents of competition have said loudly

and repeatedly that it will reduce prices for consumers. Therefore, there should be no opposition to a price cap. If there is, then perhaps we should be looking even closer at how small consumers could end up with the short end of the stick.

Issue 9: What factors should be considered for mitigation?

ACAA supports the position of Staff, Arizona Consumers Council (Cooper) and Arizonans for Electric Choice (Higgins), among others, which suggests that the maximum mitigation incentive is to allow less than 100% recovery.

Kevin Higgins also suggests using profits from non-regulated activities for mitigation; but the Attorney General disagrees. ACAA suggests that profits generated through use of facilities paid for by ratepayers should be shared with ratepayers by using those profits to mitigate stranded costs.

1 **BEFORE THE ARIZONA CORPORATION COMMISSION**

2 JIM IRVIN
3 Commissioner - Chairman
4 RENZ D. JENNINGS
5 Commissioner
6 CARL J. KUNASEK
7 Commissioner

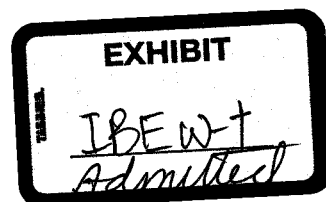
8 N THE MATTER OF THE COMPETITION) Docket No.: No. U-0000-94-165
9 IN THE PROVISION OF ELECTRIC) **NOTICE OF FILING**
10 SERVICES THROUGHOUT THE STATE)
11 OF ARIZONA.)
12)
13)

14
15 Pursuant to the Commission's Fifth Procedural Order dated
16 January 29, 1998, The International Brotherhood of Electrical
Workers hereby files the rebuttal testimony for Elizabeth S.
Firkins in the above captioned matter.

17
18
19 Dated this 4th day of February, 1998
20
21

22
23 Original and ten copies of the foregoing
24 Filed this 4th day of February, 1998, with:

25 Docket Control
ARIZONA CORPORATION COMMISSION
1200 West Washington Street
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1 **BEFORE THE ARIZONA CORPORATION COMMISSION**

2 JIM IRVIN
3 Commissioner - Chairman
4 RENZ D. JENNINGS
5 Commissioner
6 CARL J. KUNASEK
7 Commissioner

8 IN THE MATTER OF THE) Docket No.: No. U-0000-94-165
9 COMPETITION IN THE PROVISION OF)
10 ELECTRIC SERVICES THROUGHOUT)
11 THE STATE OF ARIZONA.)
12 _____)

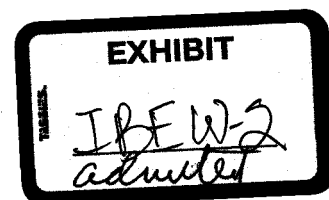
13 **REBUTTAL TESTIMONY OF**

14 **ELIZABETH S. FIRKINS**

15 **ON BEHALF OF**

16 **THE INTERNATIONAL BROTHERHOOD OF ELECTRICAL WORKERS**

17 **February 4, 1998**



Summary of Elizabeth S. Firkins' Rebuttal Testimony

The International Brotherhood of Electrical Workers believe the States economic health is linked directly to the States rural communities and industry's participation in these communities.

Stranded Cost recovery is imperative. If the Affected Utilities can verify prudent costs that become stranded as the State transitions to competition, these costs must be 100% recoverable.

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1
2 **REBUTTAL TESTIMONY OF ELIZABETH S. FIRKINS**
3 **ON BEHALF OF**
4 **THE INTERNATIONAL BROTHERHOOD OF ELECTRICAL WORKERS**
5 **IN DOCKET NO. U-0000-94-165**

6 **Q. Please state your name and business address?**

7 A. Elizabeth S. Firkins, 750 S. Tucson Blvd., Tucson, AZ
8 85716.

9 **Q. What is your position with the International Brotherhood of**
10 **Electrical Workers (IBEW)?**

11 A. I am an Executive Board member representing Power
12 Production and a Control Room Operator at the Irvington
13 Power Plant in Tucson, AZ.

14 **Q. What is the particular issue you wish to discuss?**

15 A. We are concerned with the numerous respondents that believe
16 the recovery of Stranded Cost is not necessary and prudent
17 to the successful transition to competition.

18 **Q. How do you wish to respond to this concern?**

19 A. It is ironic from our vantage point that the very parties
20 that supported and demanded that power plants be built, are
21 now shying away from the obligation to pay. Plants built
22 in the late 60's, 70's and early 80's were at that time the
23 best the market had to offer. They were more efficient,
24 polluted less and provided a new standard for electric
25 utility service. The cost of these plants was incorporated

1 into the rate base. Industrial, commercial and residential
2 all paid their fare share. With the advent of generation
3 unbundling, the circumvention of this obligation is being
4 defended and supported.

5
6 In the last ten years, electric usage prices have dropped
7 consistently for all classes of users. Our State is
8 enjoying a strong economy and robust employment levels that
9 Arizona has not had in past years. If the Affected
10 Utilities do not have the ability to recover the prudently
11 incurred Stranded Costs, it will not only be the utilities
12 that suffer. The people that have invested their savings
13 in state utilities stock, the workers that have dedicated
14 their careers to the utility business, and the communities
15 that depend on the tax base the plants provide, will also
16 suffer . The economics of our State is closely integrated
17 with industry. Many rural communities depend heavily on
18 industry to provide jobs and other opportunities for the
19 residents of "small town" Arizona. Large industry already
20 has the lowest rates available, and it is reasonable to
21 presume these rates will decrease further when competition
22 begins. Industry will not be damaged by competition unless
23 that industry is a power plant built in a rural community
24 unable to recoup the economic promises made in the past.
25

1 When asked, all the new entrants into the market will
2 gladly be the Provider of Choice. The IBEW's concern is
3 with the obligation to serve, the social programs provided
4 and the commitment to communities that have been provided
5 by and through the utilities vested interest in the areas
6 they serve. If utility companies are not allowed to
7 recover Stranded Cost and stranded investments, what
8 happens to these programs and these ideals that have been
9 made available by the electrical companies solid commitment
10 to our State?
11

12 The IBEW supports and defends the utility's ability to
13 recover costs incurred because of obligations made and our
14 States need for reliable, safe and continuous power. When
15 Arizona transitions to competition, all-new market entrants
16 and Affected Utilities must play by the same rules and
17 these rules must include obligation to communities and
18 vestiture in our State.

19 **Q. Does this conclude your comments?**

20 **A.** Yes, it does. Thank you.
21
22
23
24
25

[illegible]

IN THE MATTER OF THE COMPETITION IN)
THE PROVISION OF ELECTRIC SERVICES)
THROUGHOUT THE STATE OF ARIZONA)

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RESPECTFULLY SUBMITTED this 2/ST day of January, 1998.

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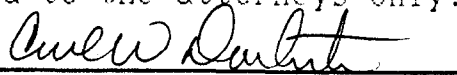
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1 BEFORE THE ARIZONA CORPORATION COMMISSION

2 JIM IRVIN
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6 IN THE MATTER OF THE COMPETITION IN)
 THE PROVISION OF ELECTRIC SERVICES)
7 THROUGHOUT THE STATE OF ARIZONA)
 _____)

DOCKET NO. U-0000-94-165

8
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13 DIRECT TESTIMONY

14 OF

15 CARL W. DABELSTEIN, CPA
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28 January 21, 1998

TESTIMONY OF CARL W. DABELSTEIN

SUMMARY OF KEY POINTS

1. The Rules are ambiguous and lack the specificity necessary to properly address stranded costs. They should provide for the recovery of stranded costs, whether or not recorded on the affected utilities' balance sheets. They should be amended to specify the types of stranded costs allowed for recovery, the appropriate calculation period and method, and the time period and mechanism for recovery.
2. The entire stranded cost issue must be resolved prior to the beginning of retail competition. This proceeding and the companies' anticipated stranded costs filings should proceed as rapidly and diligently as possible, in order to meet the existing January 1, 1999 commencement date.
3. Costs that may be considered as stranded include capital and operating costs associated with generation assets, purchased power agreements, fuel and related transportation contracts and regulatory assets.
4. Utilities bear a strong burden of proof with respect to the justification for inclusion of the costs they consider to be stranded, and for which recovery is sought.
5. The most appropriate method for quantifying stranded costs is the "Net Revenues Lost" approach.
6. In computing stranded costs, it is critical to consider the expected remaining service lives and cost recovery periods associated with such assets that have been reflected in the ratemaking process.
7. Stranded costs should be recoverable over a period ranging from five to ten years.
8. The introduction of retail competition is intended to benefit all customers; therefore, all customers should bear some responsibility for stranded costs.
9. There is tremendous uncertainty associated with the process of estimating stranded costs. A mandatory, periodic true-up should be required by the Rules.
10. Parties advocating price caps and rate freezes should be required to provide definitive details of their proposals.
11. Utilities have a clear obligation to take all reasonable and necessary measures to mitigate their stranded costs. Mitigation can be achieved through cost reduction, revenue enhancement, or delaying the introduction of competition. Mitigation efforts should be evaluated on a company-specific basis.

TESTIMONY OF CARL W. DABELSTEIN

SUMMARY OF KEY POINTS

(CONTINUED)

12. Stranded costs have significant accounting and income tax implications. Any inquiry into stranded costs must consider all relevant accounting tax issues.
13. Parties advocating less than full stranded cost recovery should be required to provide detailed justification for their recommendations.

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Appendix A - Professional Qualifications	

Introduction

1 Q. Please state your name and address.

2 A. My name is Carl W. Dabelstein. My address is 2211 East Edna
3 Avenue, Phoenix, Arizona 85022.

4

5 Q. In what capacity are you appearing in this evidentiary
6 proceeding?

7 A. I am testifying as a consumer of electricity, served by
8 Arizona Public Service Company.

9

10 Q. Please state your professional qualifications.

11 A. A description of my education and professional experience is
12 attached hereto as Appendix A.

13

14 Q. What is the purpose of your testimony?

15 A. The purpose of my testimony is to provide input to this very
16 important inquiry into the stranded costs that will likely
17 occur with the introduction of retail competition into the
18 electric utility business in the State of Arizona.

19 Specifically, I will address the various key issues
20 identified by the Chief Hearing Officer in his Procedural
21 Orders recently issued in this Docket. I will then address
22 several additional matters that I believe warrant the
23 Commission's consideration in this most important aspect
24 of electric industry restructuring. As a consumer, I want
25 the benefits of new technology to be realized and to see the
26 price of electricity reduced; however, for retail electric
27 competition to be successful in the long run, it must be
28 implemented in a rational, equitable and economically

1 efficient manner.

2
3 Q. What has been your experience with respect to deregulation
4 and competition in the public utility industry?

5 A. I have spent considerable time during the past fifteen years
6 observing and assessing the effects of deregulation and the
7 introduction of competition into segments of the public
8 utility business that has been traditionally conducted
9 exclusively by regulated monopolies.

10
11 Specifically, as more fully described in the accompanying
12 Appendix A, I spent almost the entire decade of the 1980s
13 as a regulatory consultant, serving a clientele comprised of
14 both utilities and regulatory agencies. In connection
15 therewith, a substantial portion of my time was consumed in
16 identifying and assessing the effects of competition in both
17 the terminal equipment and long distance markets in the
18 telecommunications industry. During the latter part of the
19 1980s and early years of this decade, my focus turned to the
20 effects of FERC activities deregulating segments of the
21 natural gas pipeline business, such as through its issuance
22 of Order Nos. 500 and 636. Finally, for most of this decade
23 I have been involved in activities associated with the
24 introduction of retail competition in the electric industry,
25 both on a national and regional level. From 1993 through
26 1995, I participated in electric restructuring activities in
27 the States of Wisconsin, Minnesota, and North Dakota. Also
28 during that period, I served on the committee established by
29 the Edison Electric Institute to address the stranded cost

1 and accounting implications of the FERC MegaNOPR that became
2 Order No. 888. For the past two years, I have been an
3 active observer of the electric restructuring activities
4 here in Arizona, most recently as Director of the Utilities
5 Division of the Arizona Corporation Commission. In that
6 capacity I coordinated the efforts of five of the six
7 working groups created to address key restructuring issues.
8 I also authored the report containing recommendations of the
9 Working Group and Utilities Division Staff with respect to
10 stranded costs that was submitted to the Commission in early
11 October.

Electric Competition Rules

12 Q. Do the Electric Competition Rules consider stranded costs?

13 A. Yes they do. Section R14-2-1601 includes a definition of
14 stranded costs. Section R14-2-1607 addresses the Recovery
15 of Stranded Costs. It provides for the recovery of
16 unmitigated stranded costs, directs the creation of a
17 special working group to address and report on a variety
18 of stranded cost issues, and contemplates the filing of
19 stranded cost estimates by the affected utilities. It also
20 limits the charging for stranded costs to only those
21 customers purchasing power in the competitive market.

22
23 Q. Do you believe the Electric Competition Rules are adequate
24 and provide the proper guidance with respect to stranded
25 costs?

26 A. No, I do not. They are a starting point, but contain some
27 ambiguities and lack the degree of specificity that I feel

1 is necessary to properly address the stranded cost issue in
2 a reasonable, equitable and timely fashion. All ambiguities
3 should be eliminated and the Rules should be sufficiently
4 comprehensive to minimize opportunities for differing
5 interpretation and/or application.

6
7 Q. Please describe the ambiguities that you believe exist in
8 the Rules.

9 A. First, it is unclear whether the definition of stranded
10 costs would cover unrecorded assets and liabilities. Due
11 to certain requirements under Generally Accepted Accounting
12 Principles, the affected utilities likely have certain
13 stranded costs that do not appear as recorded assets and
14 liabilities in their published financial statements. Some
15 examples are the generation portion of the transitional
16 obligation for postemployment healthcare benefits under
17 Statement of Financial Accounting Standards No. 106, and
18 amounts that may have been ordered by this Commission to be
19 deferred for ratemaking, but which may not be reported under
20 Generally Accepted Accounting Principles as regulatory
21 assets by the respective utilities. There also may be
22 unrecorded obligations such as those relating to long-term
23 fuel and transportation contracts. The affected utilities
24 should be permitted to request the opportunity to recover
25 all unmitigated stranded costs, whether or not presently
26 reported as assets and liabilities in their balance sheets.

27
28 Another ambiguity that exists in the Rules is that with
29 respect to the manner in which the costs of disposing spent

1 nuclear fuel should be considered for recovery purposes.
2 Section R14-2-1608 permits the costs of nuclear power plant
3 decommissioning programs to be included in the System
4 Benefits Charge; however, nowhere in the Rules is the cost
5 of spent nuclear fuel disposal addressed. The Rules should
6 be clarified to identify whether spent fuel costs are part
7 of stranded costs, or should be treated in the same manner
8 as the costs of nuclear decommissioning.

9
10 Q. With respect to stranded costs, what specificity do you
11 believe needs to be included in the Rules?

12 A. In order to avoid significant differences between the
13 affected utilities, I believe that some standardization
14 is desirable. The types of costs that may be considered
15 as stranded, as well as the calculation period and method
16 used for quantifying stranded costs, should be identified.
17 Moreover, the time period and mechanism to be used for
18 stranded cost recovery should be set forth in the Rules.

Timing of Stranded Cost Filings

19 Q. When should the affected utilities be required to file the
20 estimates of their stranded costs?

21 A. Although the Rules do require the affected utilities to file
22 estimates of their stranded costs, they are silent with
23 respect to the timing of such filings. It is patently
24 obvious that, if the transition to retail competition is to
25 commence and proceed in a rational, efficient, and timely
26 manner, the entire stranded costs issue, including their
27 identification, quantification, and timing and method of

1 recovery must be resolved as soon as practical. The affected
2 utilities need to have sufficeint guidance from the Rules to
3 begin preparing their stranded cost estimates and filings.
4 Then, the Commission Staff and all interested parties need
5 to have adequate time to thoroughly analyze and object to,
6 if necessary, the companies' requests. All of this takes
7 time, and it must be completed prior to the commencement of
8 retail competition, now scheduled for January 1, 1999. Time
9 is of the essence. This evidentiary proceeding and the
10 required filings of stranded cost estimates should proceed
11 as rapidly and diligently as possible.

Quantifying
Stranded Costs

12 Q. What costs should be included in stranded costs?

13 A. Any yet-to-be recovered, prudent operating or capital cost
14 incurred by an affected utility under its traditional
15 obligation to serve, that is likely unrecoverable in a
16 competitive environment with prices reflecting marginal
17 costs, will be stranded. Typically, this will include
18 generation assets, purchased power agreements, fuel and
19 related transportation contracts, and regulatory assets.
20 Other costs may also be considered as stranded, depending on
21 company-specific facts and circumstances. Generation
22 assets are the single largest category of stranded costs.
23 This includes net plant in service, construction work in
24 progress, common plant associated with generation-related
25 activities, fuel inventories and related transportation
26 and handling facilities and equipment, and associated
27 materials and supplies.

1 Potential stranded generating costs not only include the
2 facilities' current recorded capital costs, but also the
3 amounts that will be required to be expended in connection
4 with their physical removal at the expected end of their
5 respective service lives. Under the Rules, such costs
6 associated with nuclear facilities are to be considered as
7 recoverable under the System Benefits Charge. While clearly
8 not as great, the costs of removing fossil plants at their
9 retirement from service may nevertheless be substantial.

10
11 Regulatory assets represent current expenditures that have
12 been deferred by the utilities and/or their regulators for
13 future cost recovery. Such treatment is consistent with the
14 long-standing principle followed by this Commission and
15 other regulatory bodies in attempting to synchronize
16 ratepayer benefit with cost recovery. Regulatory assets may
17 also be created for moderating the rate impact of
18 unavoidable or non-annually recurring events, or promoting
19 utility involvement in public policy initiatives. Among the
20 more common regulatory assets are: previously flowed-through
21 deferred taxes, deferred fuel costs, deferred demand side
22 management costs, deferred pensions and employee benefit
23 costs, and extraordinary losses.

24
25 In all cases, I believe that an affected utility has a
26 strong burden of proof with respect to identifying and
27 quantifying stranded costs, and a clear obligation to take
28 all reasonable steps for their mitigation.

1 Q. How may stranded costs be quantified?

2 A. Two predominant approaches exist for quantifying stranded
3 costs. "Administrative" approaches essentially represent
4 a process whereby a measure of stranded costs is established
5 based on estimates and expectations of future market prices
6 and asset values in a joint effort by the affected utility,
7 the regulatory agency, and other interested parties. "Market
8 Valuation" approaches use observed valuation of the stranded
9 assets in a current market context. The most frequent
10 administrative approach currently being used is the "Net
11 Revenues Lost" method. The most frequent market valuation
12 method is through asset sales or the divestiture of assets.
13 For reasons more fully covered later in my testimony, due
14 to the tremendous uncertainty associated with projecting
15 market prices for power and other key variables, I believe
16 the risks of estimation associated with a single, up front
17 market valuation of stranded assets are such that the method
18 should not be considered for stranded cost quantification.

19

20 Q. Which method do you believe should be used to quantify
21 stranded costs?

22 A. No method is without its faults or critics; however, all
23 things considered, I believe the most appropriate method is
24 the Net Revenue Lost approach, with some opportunity for
25 periodic true-up. This is a top-down approach that compares
26 the expected future annual revenue requirements for the
27 affected utility's generation business under traditional
28 cost-based regulation with the annual revenues expected to
29 be recovered in a competitive generation market with prices

1 based on marginal cost. It recognizes that utilities that
2 made multiple investment decisions under the traditional
3 form of cost-of-service regulation expected to receive a
4 revenue stream to cover the cost of such investments over
5 their expected useful service lives. Under this scenario,
6 stranded cost is measured as the net present value of the
7 annual differences between expected revenues under a
8 continuation of regulation and those likely to be received
9 after the introduction of retail competition.

10
11 The Net Revenues Lost approach is the method by which the
12 FERC, in its Order No. 888, has directed companies subject
13 to its jurisdiction to quantify wholesale stranded costs.
14 It considers all of an affected utility's generation costs
15 under traditional techniques understood by regulators,
16 utilities, and other usual participants in the ratemaking
17 process. It allows the calculation to reflect both above-
18 market and below-market assets and costs. It is a relatively
19 simple mathematical calculation once relevant assumptions
20 are known. It eliminates the need for an asset-by-asset
21 determination and can also accommodate periodic true-up to
22 reflect the effects of changes in market prices or other
23 market assumptions.

Calculation
Time Frame

24 Q. Over what time frame should stranded costs be calculated?

25 A. The time period over which stranded costs are computed will
26 affect their overall quantification. Under the traditional
27 obligation to serve, utilities made significant long-term

1 investments on behalf of their customers. Using very long
2 planning horizons, companies undertook construction programs
3 to assure there was sufficient and reliable capacity over
4 long term. These costs were incurred by the respective
5 utilities to fulfill their retail franchise obligations to
6 serve customers directly with the understanding that
7 competing entities would not provide direct retail service,
8 and that there would be a fair opportunity to recover the
9 prudent investments that had been made. Under traditional
10 ratemaking, the costs of long-term investments were spread
11 over their estimated useful service lives, with the intent
12 of properly synchronizing cost recovery with ratepayer
13 benefit. In connection therewith, there was a reasonable
14 expectation that utilities would be given a fair opportunity
15 to recover all such capital costs. In order to correctly
16 compute stranded costs, it is critical to consider the
17 expected remaining service and cost recovery periods that
18 are associated with such assets and that have been reflected
19 in the ratemaking process. Imposing some limit on the
20 period for quantifying stranded costs may not only deny the
21 affected utilities a reasonable opportunity for full cost
22 recovery, but may also deny ratepayers the potential
23 benefits of recognizing the declining net rate base
24 investments occurring over time. Accordingly, it is my
25 belief that, in quantifying stranded costs, the remaining
26 service lives of the affected assets implicit in rates be
27 considered.

Recovery
Time Frame

1 Q. Over what period should stranded costs be recovered?

2 A. In addressing this issue, it is assumed that, unlike
3 wholesale stranded costs which are recovered via an exit
4 fee to departing customers, retail stranded costs will be
5 recovered through an on-going wires charge. The length of
6 the recovery period is primarily a function of the size of
7 the stranded investment to be recovered, the number of
8 parties from whom it will be recovered, and the extent to
9 which the parties are interested in concluding the
10 transition period as rapidly as possible. Basically, the
11 longer the recovery period, the smaller the periodic charge
12 but the greater uncertainty and delay until retail
13 competition is fully achieved. Conversely, the shorter the
14 recovery period, the greater the charge, but also the
15 greater likelihood of recovery and more rapid completion of
16 the transition to full retail competition. Whatever, the
17 recovery period ultimately determined as appropriate by this
18 Commission, it should be sufficiently long to provide the
19 affected utilities a reasonable opportunity to recover
20 their stranded costs.

21
22 The other states addressing stranded cost recovery in
23 connection with electric industry restructuring have
24 established recovery periods generally ranging from five
25 to ten years. Considering all relevant factors, I recommend
26 a recovery period of ten years, but would not be strongly
27 opposed to a period as short as five years.

Stranded Cost
Payment Responsibility

1 Q. From whom should stranded costs be recovered?

2 A. Among the critical elements of any stranded cost recovery
3 plan are the parties to whom such charges will be levied
4 and the type of charge mechanism to be used. As stated,
5 in their present form, the Electric Competition Rules
6 provide for stranded cost recovery only from those utility
7 customers taking competitive power (R14-2-1607.J). No
8 specific guidance is given for the type of charge to be
9 used for stranded cost recovery. Rule R14-2-1607.H permits
10 an affected utility to request Commission approval of
11 "distribution charges or other means of recovering
12 unmitigated stranded costs from customers..." I believe
13 all customers should bear some responsibility for stranded
14 costs and that the proper recovery mechanism is a non-
15 bypassable, across-the-board, end user wires charge that
16 reflects the true nature of underlying stranded costs. I
17 would not object, however, to some distinction being made
18 between the stranded cost charge to be assessed the parties
19 using competitive power, and those customers remaining as
20 standard offer customers, recognizing that the latter are
21 already paying stranded costs through their service rates.

22

23 Q. Why do you believe that all customers should bear some
24 stranded cost responsibility?

25 A. I believe that all customers should bear some responsibility
26 for stranded costs for two reasons. First, the major driver
27 for the move to implement retail competition is lower rates

1 for everyone in the long run. Electric restructuring is
2 perceived to bring overall benefits to society in general,
3 through improved efficiency in the industry and prices that
4 more closely reflect true marginal costs. If it is truly
5 believed that all consumers will ultimately benefit from
6 the introduction of retail competition, then all consumers
7 should bear some responsibility for stranded costs. This
8 theory is consistent with the manner in which responsibility
9 for stranded costs was spread in the deregulation of the
10 natural gas pipeline industry, and is the way that certain
11 portions of the costs of the local telephone loop plant,
12 previously assigned to the interstate jurisdiction prior
13 to deregulation of the long distance telecommunications
14 business, are now recovered via subscriber line charges
15 assessed to all end users, irrespective of whether they
16 initiate or receive any long distance calls. This approach
17 is also used in the property tax mechanisms in many states
18 whereby some portion of all citizens' tax payments support
19 the public schools, whether or not the taxpayers actually
20 have or have had children attending school. The perceived
21 overall benefit of free public education to society in
22 general warrants such broad-based cost support.

23
24 I also believe that stranded costs should be recovered from
25 all consumers for economic reasons. Those customers opting
26 to procure competitive power may not see some or all of the
27 benefits of competition in their final electric bills, if
28 they bear the entire burden for stranded costs. To the
29 extent that stranded costs are fully recoverable, and the

1 period for their recovery is shorter than the horizon over
2 which they were quantified, and recovery is permitted only
3 from parties taking competitive power, the amounts paid by
4 the latter, including the stranded cost charge, may actually
5 exceed amounts paid by standard offer customers paying
6 regulated rates with no additional stranded cost obligation.
7 For example, assume a host utility has a bundled rate of 10
8 cents per kWh, comprised of 5 cents for generation and 5
9 cents for delivery. Further assume that competitive power
10 is available for 3 cents per kWh. To the extent that the
11 applicable stranded cost charge is greater than the 2 cent
12 differential between the power cost of the host utility and
13 competitive power, there is no economic incentive for the
14 customers of the host utility to take the competitive power.
15 The alternative source price per kWh (3 cents generation +
16 5 cents delivery + the stranded cost charge) would exceed
17 the 10 cent price currently available. A key reason why
18 this may occur is illustrated by the simple example of an
19 8 percent \$100,000 mortgage loan. With a thirty-year term,
20 the monthly payment is \$734. That increases to \$956 when
21 the term is reduced to fifteen years. With any cost recovery
22 scenario, as the period for recovery is shortened, and all
23 other factors held constant, the annual recovery amount will
24 always increase.

25
26 To the extent that consumers of competitive power will not
27 be able to realize the full economic benefit of changing
28 power suppliers, there will be an economic disincentive to
29 leave their host utility. True competition can only occur

1 at the margin. Whatever ultimately may be the stranded cost
2 mechanism approved by this Commission, it is critical that
3 it be designed to promote efficient competition, meaning
4 that all suppliers must compete on the basis of their
5 marginal costs, and such supplier differences be reflected
6 in the prices paid by consumers. It is clear that the true
7 benefits of retail competition can only be realized if all
8 consumers are required to participate in stranded cost
9 recovery. It is apparent that R14-2-1607.J must be amended
10 to broaden the base for stranded cost recovery to include
11 all consumers for whom utilities made long-term commitments
12 in connection with the traditional obligation to serve.
13

14 Q. Should new customers bear an obligation for stranded costs?

15 A. Yes, I believe they should. They should pay their fair share
16 as though they had been served all along. The affected
17 utilities have traditionally planned their systems to
18 accommodate customer growth. Moreover, an incentive should
19 not be created for customers to attempt to bypass stranded
20 cost obligations by trying to appear as though they are a
21 "new" customer.
22

23 Q. Should departing customers be charged for stranded costs?

24 A. To the extent they are truly physically leaving the area
25 served by the host utility, they should bear no further
26 stranded costs. Effects of routine customer departures have
27 traditionally been considered in utilities' generation
28 planning processes. The impact of such departures will, to
29 a certain extent, be offset by new customers of the utility

1 who will assume their respective share of stranded costs.

2 Moreover, the departing customers will likely be subject to
3 stranded cost charges by the incumbent utility in the new
4 area to which they relocate.

5
6 Q. What about customers that opt to self-generate?

7 A. R14-2-1607.J states that reductions of electricity sales due
8 to customers self-generating shall not be used to calculate
9 or recover stranded costs. I believe that the Rule should
10 be amended to require some stranded cost compensation from
11 those customers who decide in the future to self-generate.
12 Self-generation may be a way some parties choose to bypass
13 their stranded cost responsibility. It could also lead to
14 economically perverse results. If, for example, the host
15 utility has marginal costs of 4 cents per kWh and a stranded
16 charge of 5 cents per kWh, the customers may opt to self-
17 generate at a marginal cost of 7 cents--3 cents above the
18 utility's marginal cost. That type of uneconomic bypass
19 would result in an overall efficiency loss. To eliminate
20 any incentive for stranded cost bypass, the charge should be
21 made recoverable from all customers, including those that
22 elect self-generation.

23
24 There are two ways that may be used for collecting stranded
25 costs from customers opting to self-generate. First, many
26 such customers will continue to purchase emergency, back-up
27 power from the host utility. In such circumstances, the
28 customer's allocated share of stranded costs could be
29 incorporated as part of the standby service charge. Second,

1 it may be possible to recover stranded costs from customers
2 that depart to self-generate through some form of exit fee.

3
4 Q. Should those parties currently served under interruptible
5 rates and special contracts be obligated to compensate their
6 host utility for some portion of the stranded costs?

7 A. These customers present an interesting situation. By
8 definition, interruptible customers go off-line at times
9 of high system demand. They are billed under rates based
10 upon the full cost of service, less some credit to represent
11 the higher peaking capacity costs the utility avoids when
12 such customers' service is suspended. With respect to the
13 special contract customers, under this Commission's current
14 policy, such customers must have economically viable power
15 supply alternatives. By signing the special contracts, they
16 agree to remain with their host utility, and benefit by
17 receiving certain rate concessions. Their special rates
18 reflect all variable costs, plus some contribution toward
19 fixed costs. Other customers benefit as well, by not having
20 their rates increase to cover the lost margins that would
21 result due to customer departures, absent such agreements.
22 Clearly, the stranded cost implications for interruptible
23 and special contract customers are different from those of
24 full service, firm customers.

25
26 I believe that a distinction should be made with respect to
27 interruptible customers such that they bear somewhat reduced
28 stranded cost charges, depending on the specific manner in
29 which the costs of serving such customers are determined and

1 reflected in the resulting rates. Utility generation
2 capacity planning and service requirements for this class of
3 customer are less than those associated with firm service
4 customers. As a result their stranded cost burden for
5 capacity-related costs should be less. On the other hand, I
6 do believe that interruptible customers should be assigned
7 full responsibility for energy-related stranded costs.

8
9 With respect to special contract customers, it is my belief
10 that they should, as a group, be assigned their fair share
11 of the stranded cost burden, but the ultimate recovery
12 thereof should be a matter for negotiation between the
13 respective parties. The remaining body of ratepayers should
14 not be burdened with any portion of the stranded costs
15 allocable to, but not recoverable from, this group of
16 customers.

17
18 Q. For purposes of developing a stranded cost charge mechanism,
19 on what basis should costs be allocated between regulatory
20 jurisdictions and between customer classes?

21 A. Stranded costs should be allocated jurisdictionally and to
22 customer classes in a manner consistent with the respective
23 utility's current ratemaking treatment of the actual costs
24 themselves. This should affect a recovery of stranded costs
25 in relatively the same proportions as cost recovery would
26 have been expected to be achieved under a continuation of
27 regulation. This approach to allocation has been adopted
28 by several of the states considering electric restructuring.

1 Q. What mechanism should be used for billing and recovering
2 stranded costs?

3 A. I believe the most appropriate mechanism for billing and
4 recovering stranded costs is a non-bypassable, across-the-
5 board end user wires charge with both energy and demand
6 components. This is consistent with sound economic
7 principles and reflects the underlying nature of the
8 stranded costs.

True-up of
Stranded Cost Estimates

9 Q. Should there be a periodic true-up of the utilities'
10 estimates of stranded costs?

11 A. Yes, there most certainly should be a periodic reexamination
12 of administratively determined stranded costs. Presently,
13 the Electric Competition Rules provide for the possibility
14 of such reconsideration. R14-2-1607.L states that the
15 Commission may order regular revisions to the estimates. I
16 believe the Rules should be amended to require periodic
17 true-ups and corresponding revisions to the stranded cost
18 charges throughout the recovery period. While the
19 calculation methodology and estimates of stranded costs
20 could be agreed upon before retail competition begins,
21 the actual calculations and associated charges would be
22 determined on a periodic basis reflecting realizations of
23 the relevant variables. Initially, this could be annually,
24 but as experience and confidence in the quantification
25 process is gained, the frequency could be extended.

26

27 Q. Why do you believe there should be a periodic true-up?

1 A. There is considerable uncertainty in attempting to quantify
2 stranded costs. The process is based on a number of factors
3 that, at this point, are nearly impossible to predict. It
4 is pure speculation to project what the markets and prices
5 for power will be in the future. To the extent estimates of
6 stranded costs are overstated, utility shareholders will be
7 unjustly enriched and consumers will be economically
8 detrimented. If the quantifications are understated, the
9 opposite effects on these stakeholders will occur.

10
11 Clearly, the most significant variable in quantifying
12 stranded costs is the market clearing price for power. It
13 is implicit in every computational methodology, both
14 administrative and market-based. It is based on a variety of
15 factors including customer demand, market structure, new
16 accounting and tax rules, generation and fuel mix,
17 generation and transmission capacity, the level of interest
18 rates and inflation, advances in technology, and new
19 laws and governmental regulations. At this point, trying to
20 forecast the market price for power over the stranded
21 cost calculation horizon would probably be as much as or
22 more difficult than trying to guess the price of a single
23 stock on the New York Stock Exchange throughout that same
24 period. An example of the risks in trying to estimate the
25 prices and costs of electricity can be seen in the problems
26 encountered in New York and California as the regulators in
27 those states made determinations and rulings in connection
28 with QF power under the requirements of PURPA. Many of the
29 stranded costs of electric utilities in those states can be

1 attributed to such errors in estimation.

2
3 I believe that a periodic true-up is necessary to assure
4 that electric restructuring in Arizona is carried out in a
5 manner that protects the public interest. Such a revisiting
6 does not have to guarantee a dollar-for-dollar recovery
7 (regulation never did that), but at a minimum should enable
8 prospective adjustments of the stranded cost charge to
9 reflect changes in major uncontrollable variables, for the
10 protection of both consumers and utility investors.

Price Caps
and Rate Freezes

11 Q. Should price caps and rate freezes be a part of the stranded
12 cost recovery program?

13 A. Although I am aware that other states addressing retail
14 electric competition are considering price caps and rate
15 freezes as a part of their overall plan, I am taking no
16 specific position on whether this Commission should adopt
17 them for Arizona. However, I do wish to comment on the
18 matter.

19
20 In the Stranded Cost Working Group meetings, several of the
21 participants stated their preference for a price cap or rate
22 freeze. No one, however, offered any substantive details as
23 to how such a plan should be developed, implemented, or
24 operated. For example, what rates should be frozen or
25 capped--the total price for service, or just the
26 distribution portion? In the competitive environment,
27 generation will be deregulated, transmission will

1 essentially be totally FERC-regulated, leaving only
2 distribution service for the ACC to regulate. Does the
3 Commission have the continuing authority to include
4 generation and transmission service in a price cap or rate
5 freeze if they no longer regulate those business
6 segments? Does a price cap or rate freeze comport with the
7 Commission's responsibility to provide utilities under its
8 jurisdiction a reasonable opportunity to recover the cost of
9 providing service. I believe that any party advocating
10 price caps or rate freezes should be required to answer
11 these and other questions and supply all of the relevant
12 details of their proposal.

Mitigation of
Stranded Costs

13 Q. What do the Rules say about mitigation of stranded costs?

14 A. R14-2-1607.A requires the utilities to take every feasible,
15 cost-effective measure to mitigate stranded costs, and cites
16 expanding markets or the scope of their service offerings as
17 examples of mitigation techniques. I totally agree.

18
19 Q. What factors should be considered for the mitigation of
20 stranded costs?

21 A. In considering mitigation, it is important to note that
22 many stranded costs are obligations or sunk costs which, by
23 definition, cannot be mitigated. They can only be
24 reallocated, or offset by additional revenues. Accordingly,
25 many mitigation proposals are merely targeted to shift the
26 cost responsibility between utility investors, consumers,
27 taxpayers, wheeling customers, or independent power

1 producers. As a result, not all mitigation strategies
2 being advanced are necessarily based on considerations of
3 fairness or equity when the ultimate bearer of this
4 financial responsibility is identified.

5
6 Mitigation can be achieved in two principal ways: cost
7 reduction and containment efforts and revenue enhancement
8 strategies. Mitigation can occur when affected utilities
9 reduce generation and operating costs to be more in line
10 with those of the market. This may be accomplished by
11 reducing operating costs (both labor and non-labor) via
12 productivity and efficiency gains, and by repowering or
13 retrofitting existing plants and replacing inefficient
14 generating units and equipment as well as making changes
15 that facilitate fuel switching. Another mitigation tool
16 available is the renegotiation or buy-out of above market,
17 or otherwise uneconomic, fuel, transportation, or purchased
18 power contracts.

19
20 Stranded cost mitigation may also occur when affected
21 utilities are able to generate additional revenue sources.
22 Such efforts may include the development of new energy sales
23 opportunities at prices above the respective utility's
24 actual variable fuel and O&M costs, the sale of existing
25 owned capacity and purchased capacity rights, and the sale
26 of emission (SO₂ and NO_x) credits. Utilities with
27 substantial transmission capacity will find marketing to be
28 a more effective strategy than will utilities without such
29 interconnection possibilities.

1 I believe an important distinction must be made with respect
2 to revenue enhancement as a mitigation tool. To the extent
3 that additional revenues are derived from the generation
4 assets or other resources which underlie the revenue
5 requirements upon which current regulated rates are based,
6 they may be considered as being available for mitigating
7 stranded costs. Revenues derived from assets and other
8 resources that are currently non-jurisdictional or non-
9 utility, and for which the utility shareholders are at
10 risk, should not be used as an offset to stranded costs.

11
12 A third way that stranded costs may be mitigated is through
13 accelerated depreciation of generation assets or accelerated
14 amortization of regulatory assets. Unless, however such
15 accelerated expense recognition is accompanied by
16 commensurate cost recovery, this exercise is not mitigation,
17 it is merely a transfer of wealth from utility investors to
18 consumers. A way for this technique to achieve true
19 mitigation is through the use of some type of rate freeze
20 (such as has been done with nuclear assets in California) or
21 a negotiated earnings sharing agreement between an affected
22 utility and its regulators (similar to that which exists
23 between APS and the ACC). In either case, overall costs of
24 service may be declining and a portion of the savings are
25 offset by the accelerated expense recognition rather than
26 flowing the savings in their entirety back to ratepayers.

27
28 The stranded cost burden can also be reduced through time.
29 By delaying the introduction of competition, the utilities

1 will be able to continue recovering all of their stranded
2 costs through bundled full service rates. As capital
3 investments in generation assets continue to be recovered
4 through depreciation charges, there will be a reduced,
5 yet-to-be recovered amount at the time competition is
6 ultimately introduced. I mention this for information
7 purposes only; it is not my recommendation to change the
8 scheduled January 1, 1999 implementation date. I would,
9 however, not be opposed to such a postponement if it would
10 mean a more efficient and equitable move toward competition.
11

12 As stated, I strongly believe that the affected utilities
13 have an obligation to take every reasonable measure to
14 mitigate stranded costs. However, because the
15 circumstances of what constitutes reasonable and prudent
16 mitigation efforts can be expected to vary widely between
17 companies, a generic approach for analysis should be
18 avoided. Mitigation efforts should be evaluated on a
19 case-by-case basis. It is also important to note that
20 mitigation efforts themselves are not without costs; they
21 may generate additional stranded costs. Therefore, I
22 believe the Electric Competition Rules should be
23 amended to permit each affected utility to independently
24 demonstrate that their mitigation efforts were reasonable
25 and cost beneficial, based on all relevant facts and
26 circumstances. In addition, amounts prudently spent in
27 connection with mitigation efforts should be included in
28 the balance of recoverable stranded costs.

Source of the
Market Clearing Price

1 Q. How should the market clearing price be determined?

2 A. As stated the market clearing price for power is the most
3 critical and sensitive variable used in computing stranded
4 costs. Other states are using various measures for the
5 market price. As California begins its foray into retail
6 electric competition, the utilities in that State will use
7 2.4 cents per kWh as the initial market price for computing
8 stranded costs in 1998. That represents the estimated
9 short-run avoided costs for the year and will be trued-up
10 at a later date. Ultimately the price on the spot market
11 known as the California Power Exchange will be used once
12 that market is firmly established. In Michigan, the
13 utilities will use an average price based on regional cost
14 data from the Michigan Electric Coordinated System. Such
15 price estimates are required to be trued up annually.

16
17 One likely source of a market price available for Arizona
18 is the Dow Jones Palo Verde Electricity Index. I believe,
19 however, that such an index may not be totally reliable for
20 the long run. Factors such as substantial excess
21 generating capacity in the Southwest and effects of new
22 participants trying to establish a foothold in the market
23 may produce pricing trends that may be unrepresentative and
24 and likely unsustainable in the long run.

25
26 In establishing a market clearing price for purposes of
27 quantifying stranded costs in Arizona, a key consideration

1 is whether an ex post make-whole adjustment to actual is
2 part of any true-up process. While a total make-whole
3 process may be inappropriate (regulation provided only an
4 opportunity to recover all costs, not a guarantee) due to
5 the extreme difficulty in projecting the market clearing
6 price, I believe that strong consideration should be given
7 to adjusting stranded cost recovery to eliminate the effects
8 of errors in estimating the market clearing price. To the
9 extent such an adjustment is allowed, the actual market
10 price could be determined by summing all electric revenues
11 for capacity and energy in Arizona during the measurement
12 period, and dividing the result by actual kWh sales during
13 that same time frame.

Accounting Issues

14 Q. Does the issue of stranded cost quantification and recovery
15 raise any significant accounting implications.

16 A. Industry restructuring and the stranded costs likely to
17 result therefrom have significant accounting implications.

18
19 Q. What are the accounting implications?

20 A. An assessment of the accounting implications associated with
21 stranded costs must first begin with an understanding of the
22 unique nature of accounting principles and practices used in
23 the public utility industry. In most instances, the same
24 accounting principles that apply to businesses in general
25 also apply to public utilities. The differences that exist,
26 however, are significant and are totally attributable to the
27 traditional process whereby utility rates are based on the

1 costs of providing service. By having the power to determine
2 the costs upon which rates are based, regulators can create
3 economic impacts that must be appropriately considered in
4 utility accounting and financial reporting. The accounting
5 used by utilities has evolved over the years, and gained
6 widespread acceptance by accounting standards setters,
7 governmental agencies, regulators, and the financial
8 community.

9
10 The key accounting standard affecting utilities is
11 Statement of Financial Accounting Standards No. 71,
12 "Accounting for the Effects of Certain Types of Regulation,"
13 ("SFAS No. 71"), which defines a regulated entity and
14 contains standards that must be complied with in preparing
15 financial statements issued by public utilities. All of the
16 affected utilities in this proceeding keep their books in
17 accordance with SFAS No. 71.

18
19 Under SFAS No. 71, the most important difference between
20 the accounting used by regulated utilities and unregulated
21 businesses is the ability of regulators to create assets
22 ("regulatory assets") by deferring to future periods (and
23 therefore recoverable in future rates) costs which would
24 otherwise be charged to expense in the current period.
25 With their legal authority to identify the types and amounts
26 of costs to be recoverable in rates, regulators have
27 traditionally been able to provide the necessary level of
28 assurance through rate orders that any amounts ordered to
29 be deferred for ratemaking purposes meet the criteria to

1 be reported as assets in published financial statements.
2 Many of the stranded costs of utilities are such regulatory
3 assets.
4

5 Other utility industry specific accounting standards have
6 been issued by the Financial Accounting Standards Board
7 ("FASB") in response to concerns over the financial
8 implications of non-traditional ratemaking practices. SFAS
9 No. 90, issued in 1986, addressed the proper accounting for
10 costs associated with cancelled power plant projects, while
11 SFAS No. 92, issued in 1987, dealt with accounting for plant
12 costs deferred for future rate recovery under commission-
13 approved phase-in plans.
14

15 With the emergence of competition and deregulation in the
16 utility industry, many of the companies discovered they no
17 longer met the criteria set forth in SFAS No. 71 to continue
18 to be characterized as a "regulated enterprise" for
19 accounting purposes. In response thereto, in 1988 the FASB
20 issued SFAS No. 101, "Accounting for Discontinuation of
21 Application of SFAS No. 71." The thrust of this new standard
22 is that, when an enterprise ceases to meet the criteria of
23 SFAS No. 71, it must discontinue its application, and remove
24 from its books of account the effects of actions by
25 regulators that would not have been recorded by enterprises
26 in general. Typically, that means writing off all recorded
27 regulatory assets and liabilities.
28

29 In 1995, an additional accounting standard having stranded

1 cost implications was issued by the FASB. SFAS No. 121,
2 "Accounting for the Impairment of Long-Lived Assets and for
3 Long-Lived Assets to be Disposed Of" addressed concerns that
4 arose within the accounting profession and in the financial
5 community, particularly with respect to reported assets of
6 utilities, given the extent to which deregulation and
7 restructuring was occurring in the industry. SFAS No. 121
8 lists certain events (including a significant change in the
9 regulatory climate in which a company operates), the
10 occurrence of which requires the company to consider whether
11 any of its assets may have been impaired. For this purpose,
12 the carrying amount of the affected asset must be compared
13 to the expected future undiscounted value of related net
14 cash flows. If the recorded amount exceeds the projected
15 cash flows, then asset impairment must be recognized and the
16 book value of the asset reduced to its fair market value.

17
18 Any inquiry into stranded costs quantification and recovery
19 must consider the requirements and effects of SFAS No. 71,
20 101, and 121. The major potential threat to the affected
21 utilities of being forced to go off of SFAS No. 71 would be
22 that they immediately write-off all generation-related
23 regulatory assets. Then, to the extent that the generating
24 assets are impaired, further write-offs would be required
25 under SFAS No. 121.

26
27 As the electric utility restructuring efforts proceed, it
28 has become patently obvious that, as written, SFAS No. 71
29 did not fully contemplate the direction that deregulation

1 and competition are taking today. Notwithstanding the
2 direction and guidance existing under SFAS No. 71, 90, 92,
3 101 and 121, there has been considerable uncertainty raised
4 in connection with many of the restructuring plans being
5 considered. Some of the questions being raised include:

- 6 a) When does a utility go off SFAS No. 71--
7 upon the announcement of a date certain,
8 or on that date certain?
- 9 b) May a stranded cost that would otherwise
10 have to be written off under SFAS Nos. 101
11 or 121, continue to be reported as an asset
12 if its recovery will be allowed as part of
13 billings for distribution service?

14 In May 1997, the Emerging Issues Task Force of the FASB
15 agreed to consider these issues as part of an inquiry into
16 entities facing deregulation, specifically, the three major
17 electric utilities in California. In August, EITF 97-4
18 concluded that companies should discontinue using SFAS No.
19 71 for business segments when legislation or a regulatory
20 decision is issued that contains sufficient detail to
21 reasonably determine how a transition plan will affect the
22 deregulated portion of the business. In addition, it
23 concluded that regulatory assets and liabilities may remain
24 on the regulated books of account if they will be collected
25 through cash flows (i.e. stranded cost charges) of the
26 business segments continuing to be regulated.

27 At this point, I believe the Electric Competition Rules lack
28 the specificity that would require the affected utilities to
29 discontinue following SFAS No. 71. Sufficient support
exists through EITF 97-4. I do believe, however, that as

1 soon as the Rules contain sufficient information for
2 utilities to make the required assessments of deregulation
3 as contemplated under EITF 97-4 (perhaps when they are
4 amended as a result of this evidentiary proceeding) the
5 companies will have to go off of SFAS No. 71. I have
6 discussed this matter with and provided copies of the Rules
7 and the report of the Stranded Cost Working Group to certain
8 members of the AICPA Public Utility Committee and the NARUC
9 Subcommittee on Accounts and all concur with my assessment.

10
11 Based on the foregoing, the potential adverse impact on the
12 affected utilities of less than a full opportunity to
13 recover their stranded costs is obvious. Not only do the
14 Rules have to clearly provide that opportunity, but also
15 should include specificity with respect to quantification
16 methods and recovery mechanisms that provide the required
17 degree of assurance of recovery necessary, in order to avoid
18 the companies having to suffer significant write-offs
19 against retained earnings, unnecessarily. Expanding the base
20 from whom stranded costs will be recovered and including a
21 periodic true-up mechanism are examples of ways to raise the
22 degree of assurance of stranded cost recovery.

23
24 Q. Are there other stranded cost accounting issues?

25 A. Yes. There are several potential stranded cost accounting
26 issues for which there exists little direction in the
27 FASB accounting standards. Moreover, specific accounting
28 guidance from the FERC with respect to the proper accounting
29 for stranded costs or related revenues has been relatively

1 sparse. For example, uncertainty exists with respect
2 to the manner in which stranded cost recovery revenues
3 may be applied to specific costs, and in the way that a
4 generating plant should be depreciated when it is expected
5 to be operated for its full remaining physical life, which
6 is far in excess of the established stranded cost recovery
7 period. Another unresolved issue is an on-going inquiry
8 by the FASB into accounting for liabilities related to the
9 closure or removal of long-lived assets. This is relevant to
10 both nuclear decommissioning costs and costs of removing
11 fossil plants at the end of their respective service lives.
12

13 I believe that the affected utilities should be required to
14 include detailed descriptions of their proposed accounting
15 for stranded costs and related revenues as part of their
16 stranded cost estimates filed under R14-2-1607.G. Moreover,
17 the true-up procedure I have previously advocated in this
18 testimony would afford all parties an opportunity to address
19 the effects of any new accounting rules or standards
20 issued subsequent to the commencement of the transition
21 period.

Tax Issues

22 G. Do stranded costs raise any tax issues?

23 A. Yes. The quantification and recovery of stranded costs
24 create a number of significant tax issues. These include the
25 manner in which any tax benefits previously "flowed through"
26 in the ratemaking process and existing deferred tax reserves
27 and unamortized investment tax credits may be considered in

1 the process of quantifying stranded costs. In addition,
2 a potentially significant issue exists with respect to
3 the continuing ability of nuclear utilities to obtain
4 a current income tax deduction for contributions made
5 to external decommissioning trust funds.

6
7 Q. Please describe the "flow-through" issue.

8 A. In many instances certain revenues and expenses are treated
9 differently for book (ratemaking) and tax purposes. Such
10 differences may be characterized as either permanent
11 differences or timing differences.

12
13 Permanent differences are revenues or expenses that are
14 considered for either book or tax purposes, but not the
15 other. Examples of permanent revenue differences include
16 interest on municipal bonds and the equity component of
17 AFDC, which are treated as income for book purposes, but not
18 recognized for tax purposes, and contributions in aid of
19 construction which are income for tax purposes only. Some
20 permanent expense differences include lobbying expenses and
21 portions of the costs of business meals and entertainment
22 which are recorded expenses on the books, but are not
23 allowed as tax deductions. Permanent differences affect
24 only the current accounting period.

25
26 Timing differences occur when revenues and expenses are
27 recognized in different accounting years for book and tax
28 purposes. Over time, the differences completely reverse,
29 and the cumulative effect on book and tax income is the

1 same. For public utilities, the greatest timing difference
2 is that which exists with respect to book and tax
3 depreciation, with the latter reflecting accelerated methods
4 and shorter lives. Under generally accepted accounting
5 principles, deferred taxes must be recorded for the effect
6 of all timing differences. Deferred income taxes offset the
7 effect of the timing differences reflected in the
8 calculation of the current income tax expense, thereby
9 providing a levelizing effect on the total income tax
10 expense. In ratemaking, the practice of including deferred
11 income taxes in the cost of service is labeled "tax
12 normalization." The inclusion of deferred taxes in the cost
13 of service will initially increase the overall revenue
14 requirement. As the timing differences reverse, the
15 opposite will occur. Since deferred taxes are not allowed as
16 tax deductions, there is a tax-on-tax effect associated with
17 deferred taxes. Accordingly, with combined Federal-state
18 tax rate of 40%, the effect of \$1 of deferred taxes is \$1.67
19 in revenues.

20
21 While generally accepted accounting requires deferred taxes
22 to be recognized for all book-tax timing differences, that
23 is not necessarily the case in utility ratemaking. Except
24 for certain depreciation-related timing differences that the
25 Internal Revenue Code and IRS Regulations require to be
26 normalized, regulators have had the liberty to include in
27 ratemaking only the deferred taxes they felt appropriate.
28 In many instances, they did not allow deferred taxes to be
29 recognized for some timing differences that produce larger

1 current tax deductions, thereby lower income tax expense and
2 correspondingly lower annual revenue requirements. When
3 certain timing differences are considered in computing the
4 income taxes in ratemaking, but deferred taxes are not
5 allowed, the benefits of the timing differences are said
6 to be "flowed-through" to ratepayers.

7
8 Because the effects of timing differences reverse over time,
9 the tax benefits flowed through in the past in the form of
10 lower utility service rates, will become greater tax
11 liabilities and increased revenue requirements in the
12 future. There is an implicit promise in the "flow-through"
13 ratemaking methodology that, when the higher tax obligations
14 arise in the future, the affected utility will be allowed to
15 recover such increased costs in rates.

16
17 Over the years, the ACC has required most of the utilities
18 under its jurisdiction, including all of the affected
19 utilities in this proceeding that are tax-paying entities,
20 to flow-through some tax benefits in ratemaking. The
21 companies' ability to recover the higher future taxes
22 that will result as the timing differences reverse, will
23 disappear as soon as they are required to compete in a
24 competitive market, and the Commission is no longer setting
25 rates for the deregulated business segments. As I stated
26 previously in this testimony, the affected utilities should
27 be permitted to include in their stranded cost estimates all
28 generation-related, previously flowed-through, but yet-to-be
29 recovered, deferred taxes.

1 Q. Please explain the issue dealing with the use of deferred
2 tax reserves and unamortized tax credits in the process of
3 quantifying stranded costs.

4 A. As very capital-intensive entities, public utilities have
5 received significant tax benefits through the use of
6 accelerated tax depreciation and the investment tax credit.
7 Accelerated depreciation enables taxpayers to depreciate
8 assets for tax purposes more rapidly than for book purposes,
9 thereby lowering tax liabilities in the early years of an
10 asset's service life. The investment tax credit permitted
11 taxpayers a permanent reduction in their tax liabilities,
12 based on a percentage of amounts spent for the acquisition
13 of certain classes of plant and equipment.

14
15 The intent of the Congress in creating the benefits of
16 accelerated depreciation and the investment tax credit was
17 to encourage taxpayers to make capital investments, thereby
18 creating jobs and stimulating the economy, through both
19 lower current income taxes or the permanent forgiveness of
20 tax. In the early years of their existence, there were no
21 ratemaking rules or restrictions placed on regulators,
22 limiting or directing their treatment of such benefits in
23 utility ratemaking. As a result, many regulators immediately
24 flowed the benefits through to ratepayers in the form of
25 lower service rates.

26
27 As the trend toward such "flow-through" expanded during the
28 1960s, the Congress became alarmed that it would thwart the
29 purpose for which these benefits were created by depriving

1 utilities tax of benefits available to other taxpayers,
2 reducing Federal tax receipts due to the reductions in the
3 utilities' gross revenues and taxable income, and failing to
4 match fairly the tax benefits arising from capital asset
5 expenditures to the ratepayers who actually bore the
6 capital costs in rates. This resulted in the enactment of
7 legislation now incorporated into the Internal Revenue Code
8 and IRS Regulations that severely restrict the ability
9 of regulators to flow-through tax benefits associated with
10 accelerated depreciation and investment credit in utility
11 ratemaking.

12
13 Deferred taxes associated with timing differences arising
14 due to accelerated depreciation methods and shorter tax
15 lives must be recognized in ratemaking. The deferred taxes
16 must be included in tax expense, and the corresponding
17 accumulated deferred tax reserve may either be deducted from
18 rate base or reflected in capital structure at a zero cost
19 for rate-of-return purposes. The ratemaking treatment
20 afforded deferred taxes relating to any book-tax timing
21 differences other than accelerated methods and shorter lives
22 for depreciation are not covered by the IRS Rules of laws.

23
24 Utilities have traditionally accounted for the investment
25 tax credit by deferring it on their balance sheets, and
26 then amortized it as a reduction of income tax expense
27 over the lives of the assets that gave rise to the credit.
28 The IRS Rules and tax laws require a sharing of the credit.
29 In connection therewith, utilities must elect either of two

1 ratemaking options. Under Option No. 1, the unamortized
2 balance of the credit is deducted from rate base, but the
3 annual amortization amount is recorded "below-the-line," and
4 may not be treated as a reduction of income tax expense for
5 ratemaking. Under Option No. 2 (that which is most common
6 in the utility industry), the amortization of investment tax
7 credit is used to reduce income tax expense for ratemaking,
8 but the unamortized balance is not deducted from rate base.

9
10 One issue arising in other states assessing retail electric
11 competition, and one that could appear here, is the proper
12 treatment of the deferred tax balances and unamortized tax
13 credits in calculating stranded costs. I believe that
14 such amounts may be considered as offsets to related
15 stranded capital costs, but the Internal Revenue Code and
16 IRS Rules clearly require that there must be a proper
17 synchronization of these tax benefits with specific stranded
18 costs to which they relate. To the extent any portion of the
19 capital cost of a stranded asset is excluded in the
20 calculation, there must be a corresponding reduction in the
21 offset provided by the related tax benefits.

22
23 I base my opinion with respect to deferred tax reserves on
24 the "consistency requirement" in Code Section 168 (i)(9)(E).
25 It requires that a ratemaking authority (i.e. the A.C.C.)
26 use an estimate or projection of a regulated company's
27 income tax expense, depreciation expense, and balances of
28 accumulated deferred taxes that are all consistently
29 determined with respect to each other and with respect to

1 rate base. A similar consistency requirement exists for
2 investment tax credit in Code Section 46 (f)(10). Basically,
3 these serve to limit regulators' ability to consider the
4 deferred tax reserves and unamortized tax credits to the
5 extent the related capital costs are considered.

6
7 Although I am not aware of any specific IRS guidance on this
8 offset issue in dealing with stranded costs, during the past
9 few years there have been a number of IRS Private Letter
10 Rulings addressing the ability to consider offsets in other
11 circumstances, such as with public utility phase-in plans,
12 plant cost disallowances, and assets removed from the scope
13 of regulation. In all instances, the IRS found that, when
14 any such capital cost adjustment is made to regulated rate
15 base, a corresponding adjustment must be made to the related
16 tax benefits. Although technically, Private Letter Rulings
17 may not be cited as precedents, they are nevertheless useful
18 in showing the IRS position on certain issues. In addressing
19 this position, the IRS has been totally consistent.

20
21 Q. What is the issue with respect to the tax deduction
22 for nuclear decommissioning?

23 A. The costs of dismanteling and removing power plants at
24 the end of their service lives are recovered as a component
25 of book depreciation expense. For tax purposes, however,
26 tax deductions for removal costs are generally only allowed
27 when the removal is occurring and amounts being expended.
28 The recovery of removal costs in rate revenues with no
29 corresponding deduction for cost of removal accruals gives

1 rise to higher current tax liabilities and creates a
2 deferred tax asset during the years the asset is in service.
3 Decommissioning expense is a type of removal cost, and also
4 recovered in book expenses over the service life of the
5 respective nuclear power plant. The principal difference is
6 the significantly larger cost involved with nuclear plants.

7
8 The Tax Reform Act of 1986 added Section 468A to the
9 Internal Revenue Code and provided utilities with nuclear
10 plants an opportunity to obtain a current tax deduction for
11 contributions made to external decommissioning trusts. Such
12 deductions are limited to the lower of the Schedule of
13 Ruling Amount ("SRA") or the applicable cost of service
14 amount for the year. An SRA, required to be filed with and
15 approved by the IRS annually, specifies the maximum annual
16 payments allowed to be made to the decommissioning fund. It
17 must be based on the same assumptions used by the applicable
18 regulators in establishing the amount allowed for inclusion
19 in cost of service for ratemaking.

20
21 Deregulation of the generation segment of the electricity
22 business raises questions about the nuclear utilities'
23 continuing ability to meet the requirements for the tax
24 deductibility of payments to external decommissioning
25 trusts. With the introduction of retail competition and
26 resulting departure from cost of service ratemaking for
27 such utilities, it is unclear whether they will continue to
28 meet the conditions set forth in Internal Revenue Code
29 Section 468A. For example, on what basis would an SRA be

1 prepared? The inability of the utilities to deduct
2 decommissioning fund deposits currently could have
3 significant stranded cost implications.

Stranded Cost
Recovery

4 Q. Are there any other issues you believe should be addressed?

5 A. Yes. Although I believe the Electric Competition Rules do
6 contemplate and provide for the recovery of stranded costs,
7 a number of the participants in the Stranded Cost Working
8 Group expressed strong reservations against full or partial
9 stranded cost recovery. Many felt there should be some
10 sharing of the burden between ratepayers and shareholders,
11 while others believed no stranded cost recovery should be
12 allowed. None of the parties offered any substantive
13 explanation or justification for requiring utility investors
14 to assume any of the stranded costs. No one provided any
15 evidence that utility investors have ever been compensated
16 the higher risks of competition.

17

18 Q. Do you have a recommendation?

19 A. Yes I do. I believe that the affected utilities should be
20 provided a reasonable opportunity to recover their stranded
21 costs. They made the underlying investments and incurred
22 in good faith the related obligations under a traditional
23 obligation to serve that was intended to provide a business
24 environment such that they had a reasonable expectation to
25 recover the costs of providing safe, reliable, service.
26 Stranded cost recovery should not, however, be automatic.
27 The affected utilities have a strong burden of proof with

1 respect to the assets and costs for which recovery is being
2 requested. They must take all reasonable steps to mitigate
3 their stranded costs and be prepared to demonstrate they
4 have not already been compensated therefore in any way.

5
6 Q. Does this conclude your testimony?

7 A. Yes it does.
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PROFESSIONAL QUALIFICATIONS

Q. What is your educational background?

A. I graduated from the University of Nebraska with a Bachelor of Science Degree in Business Administration, major in Accounting. I also received a Master of Business Administration Degree, concentration in Finance from Rockhurst College in Kansas City, Missouri.

Q. What has been your professional experience?

A. Upon graduation from college in 1968, I was employed by the public accounting firm Arthur Andersen & Co. in its Omaha office. During such employment, I participated in and and directed audits and other engagements involving banks, healthcare facilities, public utilities, insurance carriers, and other clients.

In 1971, I accepted a position reporting to the controller at Central Telephone & Utilities Corporation at its then headquarters in Lincoln, Nebraska. During the five years I was employed by CTU, I directed such activities as financial and regulatory accounting and reporting, internal auditing, budgeting, corporate acquisitions and divestitures, rate case and other regulatory filings, banking relations, and corporate financings.

From 1976 to 1981, I was employed by Kansas City Power & Light Company. My responsibilities included the corporate audit function, operations budgeting, and rate case filings in Kansas and Missouri and with the Federal Energy

1 Regulatory Commission. During that period, I also served as
2 a member of the Internal Control and Auditing Committee of
3 the Missouri Valley Electric Association, and the Finance
4 and Accounting Committee of the Standardized Nuclear Unit
5 Power Plant System.

6
7 From 1981 to 1991, I was employed as a Senior Project
8 Manager for a regulatory consulting firm and successor
9 firm, directing rate case, management audit, and other
10 engagements for a clientele that included utility companies,
11 public service commissions, and intervenors to regulatory
12 proceedings

13
14 From 1991 through 1996, I was employed as an internal
15 consultant with Northern States Power Company in
16 Minneapolis, Minnesota. My responsibilities included
17 accounting, taxation, and cost allocation issues in rate
18 cases and special regulatory proceedings, performing
19 investment evaluations, accounting and tax research,
20 developing cost recovery plans, and advising senior
21 management in connection with the development of
22 performance-based ratemaking proposals and strategic
23 policies for competing in a competitive electric utility
24 industry.

25
26 In late 1996, I accepted a position as the Tax Research
27 Coordinator for Tucson Electric Power Company. My main
28 responsibilities included tax research and planning,
29 preparation and review of corporate tax returns, and meeting

1 with representatives of tax authorities. I also directed the
2 team charged with the responsibility for developing and
3 implementing a system for strategic business unit reporting.
4

5 In January, 1997 I was appointed Director of Utilities for
6 the Arizona Corporation Commission. In that capacity, I
7 directed a staff of approximately ninety professional and
8 clerical employees responsible for overseeing railroad and
9 pipeline safety in Arizona and for regulating the water,
10 telephone, electric, and natural gas distribution utilities
11 in the State. I resigned from that position in December.
12

13 Q. What are your professional certificates and qualifications?

14 A. I hold Certified Public Accountant certificates issued by
15 the Boards of Accountancy in Nebraska and Kansas. I am a
16 member of the American Institute of Certified Public
17 Accountants, the National Association of Railroad and Public
18 Utility Tax Representatives, and the National Association
19 of Radio and Telecommunications Engineers ("NARTE").
20

21 Q. What technical licenses do you hold?

22 A. I hold an Advanced Class FCC Radio License and a Technician
23 Class II NARTE Certification with regulatory and antennas
24 endorsements.
25

26 Q. What is your teaching experience?

27 A. I have developed and conducted seminars on a variety of
28 topics for employees of public utilities and regulatory
29 agencies. I have also taught classes on behalf of the

1 U.S. Telephone Association. I am presently a member of the
2 faculty of the NARUC Regulatory Studies Program at the
3 Public Utility Institute at Michigan State University. In
4 connection with my teaching, I have written three training
5 books: Public Utility Income Taxation and Ratemaking,
6 Public Utility Working Capital, and Generally Accepted
7 Accounting Principles for Utilities.

8
9 Q. What has been your experience in regulatory proceedings?

10 A. During the past twenty-five years, I have participated in
11 numerous rate cases and other regulatory and litigation
12 proceedings involving electric, gas transmission and
13 distribution, telephone, water and wastewater utilities
14 conducted in Alaska, Arizona, California, Colorado,
15 Connecticut, District of Columbia, Florida, Indiana,
16 Kansas, Maryland, Minnesota, Missouri, Nevada, New Mexico,
17 North Carolina, North Dakota, South Dakota, Virginia, and
18 Wisconsin, as well as the National Energy Board of Canada,
19 and the Federal Energy Regulatory Commission. I have
20 testified on matters involving financial and regulatory
21 accounting, auditing, cost allocation, financial forecasts,
22 capital and operations budgeting, taxation, corporate
23 acquisitions, holding companies, valuation and transfer
24 pricing, deregulation, the cost of capital, industry
25 restructuring, and regulatory policy.

26
27 Q. In what proceedings have you testified before this
28 Commission?

29 A. I have previously testified on behalf of the Commission

1 Staff in proceedings involving Tubac Valley Water Co.,
2 Santa Cruz Electric, Sun City Water & Sewer, Sun City
3 West Water and Sewer, Southern Union Gas Company, Southwest
4 Gas Company, Tucson Electric Power Company, Continental
5 Telephone Company of California, Continental Telephone of
6 the West and U.S. West Communications, Inc.